

BIG County **BIG** Skies **BIG** Future

Help us shape tomorrow's Lincolnshire today

Lincolnshire's Local Area Agreement 2008-2011

Priorities

Lincolnshire's Local Area Agreement addresses ten priorities linked to our Community Strategy. These are shown below. If you are using Microsoft Word or Adobe Acrobat to view the LAA both the priority titles and page numbers work as hyperlinks.

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Children and Young People – raise attainment	6
Improve health	10
Improve skills and conditions for the economy	15
Reduce alcohol harm and improve community safety	25
Create better communities through growth and housing provision	36
Promote Social Cohesion	40
Tackle the causes and effects of Climate Change	50
Improve quality of life for vulnerable people	55
Get Connected	65
Improve services providing Value for Money	67

National Indicators in the LAA

Each LAA Priority contains three-year targets for National Indicators of performance (NIs). The table below shows these in numerical order.

NIs shown in bold with an asterisk are 'designated', which means that targets are negotiated with and reported to central government. NIs in bold only are statutory children's attainment targets. NIs in normal font are 'non-designated' and are part of the LAA because Lincolnshire partners wish to include them.

If you are using Microsoft Word or Adobe Acrobat to view the LAA both the priority titles and page numbers work as hyperlinks.

National Indicators	Page
NI 001 % of people who believe people from different backgrounds get on well together in their local area – Lincolnshire*	40
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NI 006 Participation in regular volunteering – Lincolnshire*	46
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NI 055 Obesity among primary school age children in reception year	14
NI 056 Obesity in primary school age children in year 6 *	14
NI 057 Children & young people’s participation in high quality PE & sport*	14
NI 58 Emotional & behavioural health of looked after children care*	9
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NI 072 Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy	6
NI 073 Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold)	6
NI 075 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths	7
NI 078: Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A*- C grades at GCSE and equivalent including GCSEs in English and Maths *	9
NI 087 Secondary school persistent absence rate	7
NI 091 Participation of 17 year olds in education or training	15
NI 092 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest	7
NI 093 Progression by 2 levels in English between Key Stage 1 and Key Stage 2	7
NI 094 Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2	7
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NI 100 Looked after children reaching level 4 in Mathematics at Key Stage 2	8

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National Indicators	
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NI 117 16 or 18 year olds who are not in education, training or employment (NEET)*	15
NI 123 Stopping smoking*	11
NI 124 People with a long term condition supported to be independent and in control of their condition	55
NI 125 Achieving independence for older people through rehabilitation / intermediate care	56
NI 130 Social Care clients receiving Self Directed Support per 100,000 population*	56
NI 135 Carers receiving needs assessment or review and a specific carers service or advice and information*	58
NI 139 The extent to which older people receive the support they need to live independently at home	60
NI 141 Percentage of vulnerable people achieving independent living*	62
NI 142 Percentage of vulnerable people who are supported to maintain independent living	63
NI 146 Adults with learning disabilities in employment*	63
NI 152 Working age people on out of work benefits *	16
NI 154 Net additional Homes provided *	36
NI 155 Number of affordable homes delivered (gross)	37
NI 156 Number of households living in temporary accommodation	38
NI 164 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 3 or higher *	20
NI 171: New business registration rate*	20
NI 174: Skills gaps in the current workforce reported by employers	24
NI 175 Access to services and facilities by public transport, walking and cycling*	65
NI 179 Value for money - total net value of on-going cash-releasing value for money gains that have impacted since the start of the 2008-9 financial year*	67
NI 185 CO2 reduction from Local Authority operations – Lincolnshire*	50
NI 187 Tackling fuel poverty - % of people receiving income based benefits living in homes with a low energy efficiency rating – Lincolnshire *	12
NI 188 Planning to Adapt to Climate Change – Lincolnshire*	52
NI 193 Percentage of Municipal waste land filled*	53
NI 197: Improved Local Biodiversity – proportion of Local Sites where positive conservation management has been or is being implemented – we will work with the Lincolnshire Biodiversity Partnership (BAP) to ensure that their Biodiversity Action Plan is completed	54
Other LAA indicators	
Local indicator to balance affordability with growth and infrastructure through S106 agreements	38

National Indicators

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Reduced per capita reduction in Carbon Dioxide emissions across Lincolnshire – a local programme of work focused on changes measured in the medium to long term by NI186	52
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Regional Improvement and Efficiency Strategy – local programme to deliver sub-regional and regional priorities	67

LAA Priority – Children and Young People – raise attainment
Priority Lead: Debbie Barnes, Lincolnshire County Council
Why this is a priority in Lincolnshire’s LAA

There are mandatory performance indicators for educational attainment that apply to all areas. Some additional performance indicators are highlighted in regular ‘priorities’ meetings with Government Office for the East Midlands and the Department for Children, Schools and Families. The mandatory performance indicators for educational attainment are required to be treated as part of a LAA, although there are different arrangements for agreeing and modifying targets. Additional priority indicators included here are those which will benefit from enhanced partnership working in the LAA or where government pressed to influence local targets. Some indicators focused on children and young people are included under other LAA priorities where appropriate.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
Mandatory Children’s Services¹							
NI 072 Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy	45.8%	Summer 07 results		58.0% Summer 09 results	50.0% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People’s Strategic Partnership (for detailed membership see Appendix 1).
NI 073 Achievement at level 4 or above in both English and	72.0%	Summer 07 results		80.0% Summer	80.0% Summer	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People’s Strategic

¹ The mandatory indicators for Children & Young People are only set one year at a time

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
Maths at Key Stage 2 (Threshold)				09 results	10 results		Partnership (for detailed membership see Appendix 1).
NI 075 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths	50.4%	Summer 07 results		58.0% Summer 09 results	62.0% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 087 Secondary school persistent absence rate	5.6% ²	Academic year 06/07 (Financial year 07/08)	-	5.4% Summer 09 results	5.4% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 092 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest	34.8%	Summer 07 results		30.1% Summer 09 results	31.11% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 093 Progression by 2 levels in English between Key Stage 1 and Key Stage 2	82.3%	Summer 07 results		88.0% Summer 09 results	89.0% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 094 Progression by 2 levels in Maths	76.0%	Summer 07 results		85.0%	87.0%	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young

² Baseline still under discussion

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
between Key Stage 1 and Key Stage 2				Summer 09 results	Summer 10 results		People's Strategic Partnership (for detailed membership see Appendix 1).
NI 099 Looked after children reaching level 4 in English at Key Stage 2	29.0%	Summer 07 results		48.0% Summer 09 results	27.0% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 100 Looked after children reaching level 4 in Mathematics at Key Stage 2	33.0%	Summer 07 results		48.0% Summer 09 results	31.8% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 101 Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Mathematics)	10.0%	Summer 07 results		20.4% Summer 09 results	31.5% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).

Additional Children's Services LAA indicators³							
Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 58 Emotional & behavioural health of looked after children care*	New National Indicator, baselines expected Sept 2009	-		Place holder ⁴ – to be agreed once baseline known	Place holder – to be agreed once baseline known	Lincolnshire County Council (Hilary Barrett)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 069 Children who have experienced bullying	58%	2008/09		50%	45%	Lincolnshire County Council Children's Services (Hilary Barrett)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1). Children's Safeguarding Board
NI 078: Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A*- C grades at GCSE and equivalent including GCSEs in English and Maths *	18	Academic year 06/07, (Financial year 07/08)	12 Academic Year 07/08	6 Academic Year 08/09	0 Academic Year 09/10	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).

³ Some additional NIs applying to Children & Young People are shown in other LAA priorities where appropriate

⁴ Placeholder NI – unable to currently set baseline & targets however remains a designated NI in the LAA for Year 3 but does not qualify for reward

LAA Priority – Improve health
Priority Leads: Dr Mandy Bretman, NHS Lincolnshire

Why this is a priority in Lincolnshire’s LAA

The Director of Public Health annual reports in recent years have described the facts that although Lincolnshire is a healthy place to live, work and visit; there is a changing demographic that will impact on the county’s health. The premature mortality rates (under 75 years) are disproportionately different within the local authority areas of Lincoln, Boston and West Lindsey and above the national average or improving the least. The major disease conditions amenable to healthcare intervention are identified as: ischemic heart disease; cardiovascular disease; cancer – colorectal; cancer – female breast; pneumonia; perinatal and other childhood death and hypertensive disease. National policies are now seeking to promote health, as opposed to solely treating illness. People tell us that they want to take responsibility for their own health, what they choose to eat or drink; whether to smoke. Local actions are planned and/or implemented to improve healthier lifestyles to tackle smoking, obesity, low levels of physical activity and problems associated with alcohol.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 008 Adult participation in sport and active recreation *	20%	2005/06 (Sport England Active People Survey)	21.33%	22.66%	24%	Lincolnshire Sports Partnership (Steve DeWint)	County and District councils* Local Strategic Partnerships
• Boston	14.6%	2005/06	15.93%	17.26%	18.6%	Boston Borough Council	Community Sports Network members
• City of Lincoln	21.2%	2005/06	22.53%	23.86%	25.2%	Lincoln City Council	Community Sports Network members
			(+636)	(+1,271)	(+1,912)		
			(+962)	(+1,923)	(+2,892)		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
• East Lindsey	20.0%	2005/06	21.33% (+1,545)	22.66% (+3,091)	24.0% (+4,648)	East Lindsey District Council	Community Sports Network members
• North Kesteven	21.6%	2005/06	22.93% (+1,123)	24.26% (+2,245)	25.6% (+3,376)	North Kesteven District Council	Community Sports Network members
• South Holland	16.7%	2005/06	18.03% (+902)	19.36% (+1,803)	20.7% (+2,712)	South Holland District Council	Community Sports Network members
• South Kesteven	22.2%	2005/06	23.53% (+1,399)	24.86% (+2,798)	26.2% (+4,208)	South Kesteven District Council	Community Sports Network members
• West Lindsey	20.6%	2005/06	21.93% (+935)	23.26% (+1,870)	24.6 % (+2,812)	West Lindsey District Council	Community Sports Network members
NI 123 Stopping smoking⁵	709 per 100,000 population (3,972)	2005-07 3 year rolling average	906 per 100,000 population (5,547)	918 per 100,000 population (5,713)	921 per 100,000 population (5,824)	NHS Lincolnshire (Lincolnshire Smoke-free Alliance) (Tony McGinty)	County and District councils* NHS Trusts* Police* Fire & Rescue*

⁵ Measures 'quitters' The baseline is calculated as a three year average though the NI is measured annually and targets are set for annual change

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 187 Tackling fuel poverty - % of people receiving income based benefits living in homes with a low energy efficiency rating – Lincolnshire *	%<SAP ⁶ 35 12.19	2008/09		%<SAP 35 -0.79 (11.40)	%<SAP 35 -0.90 (10.50)	North Kesteven District Council (Sean Johnson)	County and District Councils* and others working together in the Lincolnshire Affordable Warmth Forum
	%>SAP 65 29.30			%>SAP 65 +1.20 (30.50)	%>SAP 65 +1.50 (32.00)		
• Boston	%<SAP 35 13.45	2008/09		Targets currently being set	Targets currently being set	Boston Borough Council	
	%>SAP 65 27.52						
• City of Lincoln	%<SAP 35 3.67	2008/09		Targets currently being set	Targets currently being set	Lincoln City Council	
	%>SAP 65 35.94						
• East Lindsey	%<SAP 35 15.62	2008/09		Targets currently being set	Targets currently being set	East Lindsey District Council	
	%>SAP 65 32.33						

⁶ SAP is the Government Standard Assessment Procedure for rating the energy efficiency of properties.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> North Kesteven 	%<SAP 35 9.44 %>SAP 65 29.83	2008/09		Targets currently being set	Targets currently being set	North Kesteven District Council	
<ul style="list-style-type: none"> South Holland 	%<SAP 35 19.45 %>SAP 65 20.93	2008/09		Targets currently being set	Targets currently being set	South Holland District Council	
<ul style="list-style-type: none"> South Kesteven 	%<SAP 35 11.13 %>SAP 65 29.15	2008/09		Targets currently being set	Targets currently being set	South Kesteven District Council	
<ul style="list-style-type: none"> West Lindsey 	%<SAP 35 11.05 %>SAP 65 28.99	2008/09		Targets currently being set	Targets currently being set	West Lindsey District Council	
NI 053 Prevalence of breastfeeding at 6 – 8 weeks from birth	38%	2006/07	43%	48%	53%	NHS Lincolnshire (Tony McGinty)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 055 Obesity among primary school age children in reception year	9.2%	06/07	Baseline may change due to improved coverage in this year	Propose a static figure for 2009/10	Propose a 2% target reduction on 2008/9 figure when confirmed	NHS Lincolnshire (Tony McGinty)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 056 Obesity in primary school age children in year 6 *	17.4	2006/07	17.4	17.4	17.4	NHS Lincolnshire (Tony McGinty)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 057 Children & young people's participation in high quality PE & sport*	76%	2008 Relates to school year ending Summer 2008 – results published Oct 2008		81% Relates to school year ending Summer 2009 – results published Oct 2009	85% Relates to school year ending Summer 2010 – results published Oct 2010	Lincolnshire County Council (Andy Birch – CfBT)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 070 Hospital admissions caused by unintentional and deliberate injuries to children & young people *	111.3 per 10,000	2005/06	107.2 per 10,000	105.7 per 10,000	104.1 per 10,000	NHS Lincolnshire (Tony McGinty)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).

LAA Priority – Improve skills and conditions for the economy

Priority Leads: Andrew Thurston, Lincolnshire Enterprise and Nick Rashley, Learning & Skills Council

Why this is a priority in Lincolnshire’s LAA

Lincolnshire generally has low skill levels in the workforce. The proportion of people in the workforce qualified to NVQ Level 3 or above is below the national average. In addition, there have been relatively low levels of Economic Activity in the county.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 091 Participation of 17 year olds in education or training	73%	2005	77%	79%	81%	Learning & Skills Council (Nick Rashley)	Agencies working together in the Children & Young People’s Strategic Partnership (for detailed membership see Appendix 1).
NI 117 16 or 18 year olds who are not in education, training or employment (NEET)*	4.1%	07/08	4.2%	4%	3.9%	Lincolnshire County Council Children’s Services (Rob Mayall)	Agencies working together in the Children & Young People’s Strategic Partnership (for detailed membership see Appendix 1).

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 152 Working age people on out of work benefits *	10.5%	May 2007	10.4%	10.2%	9.5%	Jobcentre Plus (John Kearsley)	Lincolnshire Enterprise <i>emda</i> * Learning & Skills Council* FE Colleges Work Based Learning Providers Lincolnshire County Council* District Councils East Midlands Business Chamber of Commerce Federation of Small Businesses Third Sector
<ul style="list-style-type: none"> Boston 				Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> City of Lincoln 				Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		
<ul style="list-style-type: none"> East Lindsey 				Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> North Kesteven 				Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		
<ul style="list-style-type: none"> South Holland 				Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> South Kesteven 				Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		
<ul style="list-style-type: none"> West Lindsey 				Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 164 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 3 or higher *	43.1%	2006 calendar year data - this is the latest data currently available from the Annual Population Survey	43.6%	44.1%	45.1% (i.e. a 2.0% increase on the indicator)	Learning & Skills Council (Nick Rashley)	Lincolnshire Enterprise <i>emda</i> * Learning & Skills Council* FE Colleges Work Based Learning Providers Lincolnshire County Council* District Councils East Midlands Business Chamber of Commerce Federation of Small Businesses Third Sector
NI 171: New business registration rate*	50.8		50.8	51	52	Lincolnshire Enterprise (Andrew Thurston)	Learning & Skills Council*; Jobcentre Plus*; Work Based Learning Providers; Lincolnshire County Council*; District Authorities; East Midlands Business Chamber of Commerce; Federation of Small Businesses; Third Sector; <i>emda</i> *

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> Boston 	Baseline to be set			Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		
<ul style="list-style-type: none"> City of Lincoln 	Baseline to be set			Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> East Lindsey 	Baseline to be set			Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		
<ul style="list-style-type: none"> North Kesteven 	Baseline to be set			Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> South Holland 	Baseline to be set			Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		
<ul style="list-style-type: none"> South Kesteven 	Baseline to be set			Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> West Lindsey 	Baseline to be set			Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009	Non designated district targets will be set as soon as economic conditions stabilise – to be reviewed in June 2009		
NI 174: Skills gaps in the current workforce reported by employers	14%	2007	14%	14%	14%	Lincolnshire Enterprise (Andrew Thurston)	Learning & Skills Council*; Jobcentre Plus*; Work Based Learning Providers; Lincolnshire County Council*; District Authorities; East Midlands Business; Chamber of Commerce; Federation of Small Businesses; Third Sector; <i>emda*</i>

LAA Priority – Reduce alcohol harm and improve community safety

Priority Leads: John Latham, Lincoln City Council and Lee Freeman, Lincolnshire Police

Why this is a priority in Lincolnshire's LAA

Alcohol misuse is recognised as a major contributory factor to crime and the fear of crime. A focus on tackling the causes and consequences of alcohol related community safety issues will reduce the harm caused by alcohol and improve community safety. This will also contribute to other LAA priorities e.g. 'Children and Young People', 'Improve Health', and 'Promote Social Cohesion'.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 039 Rate of Hospital Admissions per 100,000 for Alcohol Related Harm*	1213	2006/07	1265	1258	1250	NHS Lincolnshire (Tony McGinty)	County Council* District Councils* Police* DAAT Probation*
NI 017 Perceptions of anti social behaviour - Lincolnshire	New National Indicator with no baselines available yet			Deferred to Summer 2009	Deferred to Summer 2009	County Community Safety Board (CSB)Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire
• Boston	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire *

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
• City of Lincoln	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• East Lindsey	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• North Kesteven	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• South Holland	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• South Kesteven	New National Indicator			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	with baseline not yet available						Fire and Rescue* NHS Lincolnshire*
• West Lindsey	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
NI 020 Assault with injury crime rate – Lincolnshire*	Home Office confirmed baseline will not be released until July 2009			5% decrease from baseline	8.0% decrease from baseline	County Community Safety Board (CSB)Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• Boston	Home Office confirmed baseline will not be released until July 2009			Non-designated District targets to be negotiated on release of official baseline	Non-designated District targets to be negotiated on release of official baseline	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• City of Lincoln	Home Office confirmed			Non-designated District	Non-designated District	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	baseline will not be released until July 2009			targets to be negotiated on release of official baseline	targets to be negotiated on release of official baseline		Fire and Rescue* NHS Lincolnshire*
• East Lindsey	Home Office confirmed baseline will not be released until July 2009			Non-designated District targets to be negotiated on release of official baseline	Non-designated District targets to be negotiated on release of official baseline	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• North Kesteven	Home Office confirmed baseline will not be released until July 2009			Non-designated District targets to be negotiated on release of official baseline	Non-designated District targets to be negotiated on release of official baseline	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• South Holland	Home Office confirmed baseline will not be released until July			Non-designated District targets to be negotiated on release	Non-designated District targets to be negotiated on release of official	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	2009			of official baseline	baseline		
<ul style="list-style-type: none"> South Kesteven 	Home Office confirmed baseline will not be released until July 2009			Non-designated District targets to be negotiated on release of official baseline	Non-designated District targets to be negotiated on release of official baseline	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
<ul style="list-style-type: none"> West Lindsey 	Home Office confirmed baseline will not be released until July 2009			Non-designated District targets to be negotiated on release of official baseline	Non-designated District targets to be negotiated on release of official baseline	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
NI 021 Dealing with local concerns about anti social behaviour & crime by local councils & police – Lincolnshire*	23.5%	Oct 2008			32.8%	County Community Safety Board (CSB)Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
<ul style="list-style-type: none"> Boston 	New National Indicator			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	with baseline not yet available						Fire and Rescue* NHS Lincolnshire*
• City of Lincoln	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• East Lindsey	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• North Kesteven	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• South Holland	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	available						
• South Kesteven	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• West Lindsey	New National Indicator with baseline not yet available			Deferred to Summer 2009	Deferred to Summer 2009	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
NI 030 Re-offending rate for prolific & priority offenders- Lincolnshire*	For 2008/09 (April 07 – March 08) = 302 For 2009/10 (Oct 07 – Sept 08) = 330 For 2010/11 baseline to be		18% reduction in offences from 302 baseline.	15% reduction in offences from 330 baseline.	The target will be arrived at by applying the common ratio 1.09 to the performance ceiling % target identified after the cohort has been refreshed.	County Community Safety Board (CSB)Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire* Probation* Lincolnshire Criminal Justice Board

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	confirmed.						
• Boston	Not available until July 2009.			Non-designated District targets will be reviewed when the baseline data is available	Non-designated District targets will be reviewed when the baseline data is available	Community Safety Partnership Chair	
• City of Lincoln	Not available until July 2009.			Non-designated District targets will be reviewed when the baseline data is available	Non-designated District targets will be reviewed when the baseline data is available	Community Safety Partnership Chair	
• East Lindsey	Not available until July 2009.			Non-designated District targets will be reviewed when the baseline data is available	Non-designated District targets will be reviewed when the baseline data is available	Community Safety Partnership Chair	

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> North Kesteven 	Not available until July 2009.			Non-designated District targets will be reviewed when the baseline data is available	Non-designated District targets will be reviewed when the baseline data is available	Community Safety Partnership Chair	
<ul style="list-style-type: none"> South Holland 	Not available until July 2009.			Non-designated District targets will be reviewed when the baseline data is available	Non-designated District targets will be reviewed when the baseline data is available	Community Safety Partnership Chair	
<ul style="list-style-type: none"> South Kesteven 	Not available until July 2009.			Non-designated District targets will be reviewed when the baseline data is available	Non-designated District targets will be reviewed when the baseline data is available	Community Safety Partnership Chair	

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> West Lindsey 	Not available until July 2009.			Non-designated District targets will be reviewed when the baseline data is available	Non-designated District targets will be reviewed when the baseline data is available	Community Safety Partnership Chair	
NI 032 Repeat incidents of domestic violence – Lincolnshire *	31%	Based on the mid point of the 08-09 average repeat rate for a mature MARAC as advised by the Home Office			27% of repeat cases reviewed at MARAC, defined as repeat incidents to that victim within 12 months period preceding the review	County Community Safety Board (CSB)Chair	County Council, District Council, Police, Police Authority, Fire and Rescue, NHS Lincolnshire, Probation, LCJB, Women's Aid, CPS
<ul style="list-style-type: none"> East BCU⁷ 	New National Indicator - baseline available July 2009			Deferred to Summer 2009	Deferred to Summer 2009		

⁷ BCU refers to Police Basic Command Units

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> • South BCU 	New National Indicator - baseline available July 2009			Deferred to Summer 2009	Deferred to Summer 2009		
<ul style="list-style-type: none"> • West BCU 	New National Indicator - baseline available July 2009			Deferred to Summer 2009	Deferred to Summer 2009		

LAA Priority – Create better communities through growth and improved housing provision

Priority Lead: Duncan Sharkey, West Lindsey District Council

Why this is a priority in Lincolnshire’s LAA

There have been relatively low levels of economic activity in Lincolnshire, but there are now several new housing growth points which have the potential to help drive future growth. There are issues around affordable housing. We want to review the way that s106 developer agreements are used to achieve the right balance between affordability and infrastructure.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI154 Net additional homes provided – Lincolnshire *	3947	3 Year average (2004/05-2006/07)	3950	3950	3950 ⁸	West Lindsey District Council (Duncan Sharkey)	Lincolnshire County Council* East Midlands Development Agency* Lincolnshire Enterprise Registered Social Landlords Environment Agency* Developers* House Builders Federation
<ul style="list-style-type: none"> Central Lincolnshire Housing Market Area (incorporating City of Lincoln, North Kesteven & West Lindsey) 	1815	3 Year average (2004/05-2006/07)	1830	1830	1830		

⁸ Due to the current economic downturn, agreed to retain existing designated county targets for NIs 154 & 155 subject to a review at next refresh. Therefore current non designated district targets will also be retained but may be reviewed during the year if appropriate.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> Coastal Lincolnshire Housing Market Area (incorporating East Lindsey & Boston) 	870	3 Year average (2004/05-2006/07)	940	940	940		
<ul style="list-style-type: none"> Peterborough Partial Housing Market Area 	1262	3 Year average (2004/05-2006/07)	1180	1180	1180		
NI 155 Number of affordable homes delivered (gross) – Lincolnshire*	404	2 Year Average (2005/06 – 2006/07)	600	600	600	West Lindsey District Council (Duncan Sharkey)	County and District Councils* Registered Social Landlords EMDA* The Housing Corporation (to become Communities England) Community Lincs House Builders Federation Developers
<ul style="list-style-type: none"> Central Lincolnshire Housing Market Area (incorporating City of Lincoln, North Kesteven & West Lindsey) 	101	2 Year Average (2005/06 – 2006/07)	209	257	260		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> Coastal Lincolnshire Housing Market Area (incorporating East Lindsey & Boston) 	115	2 Year Average (2005/06 – 2006/07)	159	144	157		
<ul style="list-style-type: none"> Peterborough Partial Housing Market Area 	188	2 Year Average (2005/06 – 2006/07)	232	199	183		
Local indicator to balance affordability with growth and infrastructure through s106 agreements	Deferred		Non-designated District targets will be set at delivery planning stage	Non-designated District targets will be set at delivery planning stage	Non-designated District targets will be set at delivery planning stage	West Lindsey District Council (Duncan Sharkey)	
NI 156 Number of households living in temporary accommodation – Lincolnshire*	316	2003/04 Q3	205	158	132	West Lindsey District Council (Duncan Sharkey)	County and District Councils* Lincolnshire Supporting People Partnership including: Lincolnshire Partnership Foundation Trust * National Probation Service, Lincolnshire * Boston Borough Council* City of Lincoln Council* East Lindsey District Council*

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							North Kesteven District Council* South Kesteven District Council* South Holland District Council* West Lindsey District Council* Registered Social Landlords
• Boston ⁹	97	2003/04 Q3	63	49	39	Boston Borough Council (Andy Fisher)	
• City of Lincoln	8	2003/04 Q3	5	4	4	City of Lincoln Council (John Bibby)	
• East Lindsey	112	2003/04 Q3	73	56	45	East Lindsey District Council (Darren Clayton)	
• North Kesteven	24	2003/04 Q3	16	12	12	North Kesteven District Council (Stephen Priestley)	
• South Holland	51	2003/04 Q3	33	26	20	South Holland District Council (Steve Williams)	
• South Kesteven	16	2003/04 Q3	10	8	8	South Kesteven District Council (Tina Twelves)	
• West Lindsey	8	2003/04 Q3	5	4	4	West Lindsey District Council (George Martin)	

⁹Agreed to retain the existing designated county target for NI 156, but non designated district targets may be subject to re-profiling.

LAA Priority – Promote social cohesion

Priority Leads: Nigel Howells, East Lindsey District Council and Marcus Coleman, Lincolnshire County Council

Why this is a priority in Lincolnshire's LAA

Lincolnshire has very low levels of cohesion in some districts as measured by NI 001.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 001 % of people who believe people from different backgrounds get on well together in their local area – Lincolnshire*	74.2%	Place Survey 2008/09			+1.5%	Lincolnshire County Council (Sarah Jelley)	District Councils *, Police *, LSC *, Health *, Fire & Rescue *, Voluntary sector, Lincoln University, Further Education Establishments, Unions, REC, SEC, Faith Groups, Community Groups, CAB, Radio Lincolnshire, HMP
<ul style="list-style-type: none"> Boston 	Deferred until full Place Survey data available	Place Survey 2008/09		Deferred until full Place Survey data available	Deferred until full Place Survey data available	Boston District Council (Bev Smith)	Age Concern, Bishop Grosseteste, Boston Area Partnership, Boston Area Regeneration, Boston belles, Chamber of Commerce, Children's centre,

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							CAB, College, CSP, Disability Forum, Mayflower, BUFC, Haven online, IAG, LSC, LFR, Police *, NHS Lincolnshire *, Longhurst, CVS
<ul style="list-style-type: none"> City of Lincoln 	Deferred until full Place Survey data available	Place Survey 2008/09		Deferred until full Place Survey data available	Deferred until full Place Survey data available	City of Lincoln (Jennie Chapman)	District Council * County Council * Parish Council Tenancy Groups Neighbourhood Groups Youth Groups Ethnic Minority Groups Community Groups Lincolnshire Police * Voluntary Sector Sports Clubs
<ul style="list-style-type: none"> East Lindsey 	Deferred until full Place Survey data available	Place Survey 2008/09		Deferred until full Place Survey data available	Deferred until full Place Survey data available	East Lindsey District Council (Nigel Howells)	Police*, CSP, LSP, Community groups, VAEL, Parish councils,

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							Youth Services, Sports Partnership
• North Kesteven	Deferred until full Place Survey data available	Place Survey 2008/09		Deferred until full Place Survey data available	Deferred until full Place Survey data available	North Kesteven District Council (Phil Roberts)	District Council * County Council * Parish Council Tenancy Groups Neighbourhood Groups Youth Groups Ethnic Minority Groups Community Groups Lincolnshire Police * Voluntary Sector Sports Clubs
• South Holland	Deferred until full Place Survey data available	Place Survey 2008/09		Deferred until full Place Survey data available	Deferred until full Place Survey data available	South Holland District Council (David Fannin)	District Council * County Council * Parish Council Tenancy Groups Neighbourhood Groups Youth Groups Ethnic Minority Groups Community Groups Lincolnshire Police * Voluntary sector Sports Clubs
• South Kesteven	Deferred until full Place Survey data available	Place Survey 2008/09		Deferred until full Place Survey data available	Deferred until full Place Survey data available	South Kesteven District Council (Robert Moreland)	District Council * County Council * Parish Council Tenancy Groups Neighbourhood Groups TCMPs Youth Groups

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							Ethnic Minority Groups Community Groups Lincolnshire Police * Education * CVS Community Lincs Sports Clubs
<ul style="list-style-type: none"> West Lindsey 	Deferred until full Place Survey data available t	Place Survey 2008/09		Deferred until full Place Survey data available	Deferred until full Place Survey data available	West Lindsey District Council (Rachel North)	LCC Youth Service*, LCC Communications and Equalities team*, Learning & Skills Council*, Gainsborough College, Community Lincs, West Lindsey Voluntary sector Support Service, Probation Service*
NI 004 % of people who feel they can influence decisions in their locality – Lincolnshire*	27.9%	Place Survey 2008/09			+1.5%	Lincolnshire County Council (Sarah Jelley)	District Councils *, Police *, LSC *, Health *, Fire & Rescue *, Voluntary sector, Lincoln University, Further Education Establishments, Unions, REC, SEC, Faith Groups, Community Groups, CAB, Radio Lincolnshire
<ul style="list-style-type: none"> Boston 	New National Indicator with no baselines yet				Non-designated District targets to be set in 2009 when the	Boston District Council (Bev Smith)	Age Concern, Bishop Grosseteste, Boston Area Partnership, Boston Area Regeneration, Boston belles, Chamber of commerce, Children's centre, CA,B, College, CSP, Disability

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
					baseline data is available		Forum, Mayflower, BUFC, Haven online, IAG, LSC, LFR, Police *, NHS Lincolnshire *, Longhurst, CVS
<ul style="list-style-type: none"> City of Lincoln 	New National Indicator with no baselines yet				Non-designated District targets to be set in 2009 when the baseline data is available	City of Lincoln (Jennie Chapman)	District Council * County Council * Parish Council Tenancy Groups Neighbourhood Groups Youth Groups Ethnic Minority Groups Community Groups Lincolnshire Police * Voluntary Sector Sports Clubs
<ul style="list-style-type: none"> East Lindsey 	New National Indicator with no baselines yet				Non-designated District targets to be set in 2009 when the baseline data is available	East Lindsey District Council (Nigel Howells)	Police *, CSP, LSP, Community groups, VAEL, Parish councils, Youth Services, Sports Partnership
<ul style="list-style-type: none"> North Kesteven 	New National Indicator with no baselines				Non-designated District targets to be set in	North Kesteven District Council (Phil Roberts)	District Council * County Council * Parish Council Tenancy Groups Neighbourhood Groups

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	yet				2009 when the baseline data is available		Youth Groups Ethnic Minority Groups Community Groups Lincolnshire Police * Voluntary Sector Sports Clubs
<ul style="list-style-type: none"> South Holland 	New National Indicator with no baselines yet				Non-designated District targets to be set in 2009 when the baseline data is available	South Holland District Council (David Fannin)	District Council * County Council * Parish Council Tenancy Groups Neighbourhood Groups Youth Groups Ethnic Minority Groups Community Groups Lincolnshire Police * Voluntary sector Sports Clubs
<ul style="list-style-type: none"> South Kesteven 	New National Indicator with no baselines yet				Non-designated District targets to be set in 2009 when the baseline data is available	South Kesteven District Council (Robert Moreland)	District Council * County Council * Parish Council Tenancy Groups Neighbourhood Groups Youth Groups Ethnic Minority Groups Community Groups Lincolnshire Police * Education * CVS Community Lincs Sports Clubs

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> West Lindsey 	New National Indicator with no baselines yet				Non-designated District targets to be set in 2009 when the baseline data is available	West Lindsey District Council (Rachel North)	LCC Youth Service*, LCC Communications and Equalities team*, Learning & Skills Council*, Gainsborough College, Community Lincs, West Lindsey Voluntary sector Support Service, Probation Service*
NI 006 Participation in regular volunteering – Lincolnshire*	23.4%	Place Survey 2008/09			+1.5%	Lincolnshire County Council (Sarah Jelley)	District Councils *, Police *, LSC *, Health *, Fire & Rescue *, Voluntary Sector, Lincoln University, Further Education Establishments, Unions, REC, SEC, Faith Groups, Community Groups, CAB, Radio Lincolnshire
<ul style="list-style-type: none"> Boston 					Non-designated District targets to be set in 2009 when the baseline data is available	Boston District Council (Bev Smith)	Age Concern, Bishop Grosseteste, Boston Area Partnership, Boston Area Regeneration, Boston belles, Chamber of commerce, Children's centre, CA,B, College, CSP, Disability Forum, Mayflower, BUFC, Haven online, IAG, LSC, LFR, Police *, PCT *, Longhurst, CVS
<ul style="list-style-type: none"> City of Lincoln 					Non-designated	City of Lincoln (Jennie Chapman)	District Council * County Council *

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
					District targets to be set in 2009 when the baseline data is available		Parish Council Tenancy Groups Neighbourhood Groups Youth Groups Ethnic Minority Groups Community Groups Lincolnshire Police * Voluntary Sector Sports Clubs
• East Lindsey					Non-designated District targets to be set in 2009 when the baseline data is available	East Lindsey District Council (Nigel Howells)	Police *, CSP, LSP, Community groups, VAEL, Parish councils, Youth Services, Sports Partnership
• North Kesteven					Non-designated District targets to be set in 2009 when the baseline data is available	North Kesteven District Council (Phil Roberts)	District Council * County Council * Parish Council Tenancy Groups Neighbourhood Groups Youth Groups Ethnic Minority Groups Community Groups Lincolnshire Police * Voluntary Sector Sports Clubs

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> South Holland 					Non-designated District targets to be set in 2009 when the baseline data is available	South Holland District Council (David Fannin)	District Council * County Council * Parish Council Tenancy Groups Neighbourhood Groups Youth Groups Ethnic Minority Groups Community Groups Lincolnshire Police * Voluntary sector Sports Clubs
<ul style="list-style-type: none"> South Kesteven 					Non-designated District targets to be set in 2009 when the baseline data is available	South Kesteven District Council (Robert Moreland)	District Council * County Council * Parish Council Tenancy Groups Neighbourhood Groups Youth Groups Ethnic Minority Groups Community Groups Lincolnshire Police * Education * CVS Community Lincs Sports Clubs
<ul style="list-style-type: none"> West Lindsey 					Non-designated District targets to be set in 2009 when the	West Lindsey District Council (Rachel North)	LCC Youth Service*, LCC Communications and Equalities team*, Learning & Skills Council*, Gainsborough College, Community Lincs, West Lindsey Voluntary sector Support Service,

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
					baseline data is available		Probation Service*
NI 011 Engagement in the Arts – Lincolnshire					Non-designated District level targets will be set at delivery planning stage	Lincolnshire County Council (Mark Homer)	LCC Culture & Adult Education *, Lincolnshire Tourism, District Councils*, Independent owners
NI 013 Migrants English language skills & knowledge	New National Indicator with no baselines available yet	-		Deferred until baselines available	Deferred until baselines available	Lincolnshire County Council (Sarah Jelley)	Boston College, Lincoln College, LSC*, Private providers, District Councils*, Community groups, Lincolnshire Community Cohesion Partnership
NI 110 Young People participation in positive activities*	62.4%	Summer 2008		66.2%	72%	Lincolnshire County Council (Debbie Barnes)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).

LAA Priority – Tackle the causes and effects of climate change
Priority Lead – Richard Belfield, Lincolnshire County Council
Why this is a priority in Lincolnshire’s LAA

Lincolnshire's prosperity continues to be closely linked to the environment (e.g. flooding), so it is vital that we tackle both the causes and effects of climate change. We will tackle the causes (and reduce long term risk) by reducing greenhouse gas emissions (primarily CO2). We will also address those effects already happening (such as sea-level rise) and manage risks by ensuring adaptation informs our strategies, policies, plans and actions.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 185 CO2 reduction from Local Authority operations – Lincolnshire*	New National Indicator with no baselines available yet	-	Establish countywide baseline	5% reduction on baseline (averaged)	Further 7.5% reduction on baseline (averaged)	Lincolnshire CC (Richard Belfield)	District Councils*
<ul style="list-style-type: none"> Boston 	New National Indicator with no baselines available yet		Establish countywide baseline	Non-designated District level targets will be set when baselines available	Non-designated District level targets will be set when baselines available		
<ul style="list-style-type: none"> City of Lincoln 	New National Indicator with no		Establish countywide baseline	Non-designated District level	District level baselines and targets		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	baselines available yet			targets will be set when baselines available	will be set		
• East Lindsey	New National Indicator with no baselines available yet		Establish countywide baseline	Non-designated District level targets will be set when baselines available	District level baselines and targets will be set		
• North Kesteven	New National Indicator with no baselines available yet		Establish countywide baseline	Non-designated District level targets will be set when baselines available	District level baselines and targets will be set		
• South Holland	New National Indicator with no baselines available yet		Establish countywide baseline	Non-designated District level targets will be set when baselines	District level baselines and targets will be set		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
				available			
• South Kesteven	New National Indicator with no baselines available yet		Establish countywide baseline	Non-designated District level targets will be set when baselines available	District level baselines and targets will be set		
• West Lindsey	New National Indicator with no baselines available yet		Establish countywide baseline	Non-designated District level targets will be set when baselines available	District level baselines and targets will be set		
Reduced per capita reduction in Carbon Dioxide emissions across Lincolnshire – a local programme of work focused on changes measured in the medium to long term by NI186			Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning		
NI 188 Planning to Adapt to Climate	Level 0	07/08	Level 1	Level 2	Level 3	Lincolnshire County Council (Richard Belfield)	Environment Agency* Police*,

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
Change – Lincolnshire* ¹⁰							Health Services* Emergency responders
• Boston	Level 0	07/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• City of Lincoln	Level 0	07/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• East Lindsey	Level 0	07/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• North Kesteven	Level 0	07/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• South Holland	Level 0	07/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• South Kesteven	Level 0	07/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• West Lindsey	Level 0	07/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
Local programme for flood and coastal erosion risk management – Lincolnshire ¹¹			Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Lincolnshire County Council (Richard Belfield)	District Councils* Environment Agency*
NI 193 Percentage of Municipal waste land	60.64%	06/07	49.29%	48.57%	47.86%	Lincolnshire County Council	County* and District Councils* working together in

¹⁰ Will include development of local indicators/measures and actions. E.g. Lincolnshire Coastal Study – Aims to develop a strategic planning, economic and social approach to Sustainable Development in coastal communities taking into account climate change.

¹¹ Integrated approach across multiple stakeholders which aims to ensure that County and District councils develop, adopt and implement strategies and policies in line with statutory flood risk management plans such as the Shoreline Management Plans (SMPs), Catchment Flood Management Plans (CFMP's), Strategic Flood Risk Assessments (SFRAs) and the Lincolnshire Coastal Study.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
filled*						(Richard Belfield)	the Lincolnshire Waste Management Partnership, Environment Agency*
NI 197: Improved Local Biodiversity – proportion of Local Sites where positive conservation management has been or is being implemented – we will work with the Lincolnshire Biodiversity Partnership (BAP) to ensure that their Biodiversity Action Plan is completed			Details will be finalised as part of delivery planning.	Details will be finalised as part of delivery planning.	Details will be finalised as part of delivery planning.		

LAA Priority – Improve quality of life for vulnerable people

Priority Lead: Carolyn Kus, Lincolnshire County Council

Why this is a priority in Lincolnshire's LAA

Vulnerable people in Lincolnshire have told us that they want to see an improvement in their quality of life. This includes having more control over their lives and how they choose to live their lives. People want to have opportunities that other people take for granted such as employment, training, leisure and social activities. Carers have told us that they want recognition for the role they play, and to be equal partners in improving quality of life, and giving them a life of their own. To improve the quality of life for vulnerable people in Lincolnshire will require a partnership approach from commissioners and providers.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 124 People with a long term condition supported to be independent and in control of their condition	New National Indicator with no baselines yet			Deferred until baselines available	Deferred until baselines available	NHS Lincolnshire* (Carol Cottingham)	NHS Lincolnshire * Lincolnshire Partnership Foundation Trust * United Lincolnshire Hospitals Trust * Lincolnshire Ambulance and Health Transport Service NHS Trust * Lincolnshire Fire and Rescue * Lincolnshire County Council * Boston Borough Council* City of Lincoln Council* East Lindsey District Council* North Kesteven District Council* South Kesteven District Council* South Holland District Council* West Lindsey District Council*

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							3rd sector organisations including but not exclusively: Citizens Advice Bureaux Private sector organisations
NI 125 Achieving independence for older people through rehabilitation / intermediate care	New National Indicator with no baselines yet			Deferred until baselines available	Deferred until baselines available	NHS Lincolnshire* (Carol Cottingham)	NHS Lincolnshire * Lincolnshire Partnership Foundation Trust * United Lincolnshire Hospitals Trust * Lincolnshire Ambulance and Health Transport Service NHS Trust * Lincolnshire Fire and Rescue * Lincolnshire County Council * Boston Borough Council* City of Lincoln Council* East Lindsey District Council* North Kesteven District Council* South Kesteven District Council* South Holland District Council* West Lindsey District Council* 3rd sector organisations including but not exclusively: Age Concern Private sector organisations
NI 130 Social Care clients receiving Self Directed Support per	1.9%	31/03/07	5%	15%	30%	Lincolnshire County Council (Peter Gittens)	NHS Lincolnshire * Lincolnshire Partnership Foundation Trust *

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
100,000 population*	= 395 / 21,200		= 1,121 / 21,200	= 3,180 / 21,200	= 6,360 / 21,200		United Lincolnshire Hospitals Trust * Lincolnshire Ambulance and Health Transport Service NHS Trust * Lincolnshire Fire and Rescue * Lincolnshire County Council * Care Services Improvement Partnership Boston Borough Council* City of Lincoln Council* East Lindsey District Council* North Kesteven District Council* South Kesteven District Council* South Holland District Council* West Lindsey District Council* 3rd sector organisations including but not exclusively: Action for Young Carers Share the Care Alzheimer's Age Concern Positive Health Rethink Gifts St Barnabas Linking Voices Macmillan information

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							service County Carers Adult Services Parish Partnerships Lincolnshire Sports Partnership Individual Budget Network Lincolnshire Parent Carer Council Lincolnshire Blind Society Lincolnshire CDA Attend CALL HELP CAB Red Cross Urban Challenge NCH Youth Services Private sector organisations
NI 135 Carers receiving needs assessment or review and a specific carers service or advice and information*	9.7%	31/03/08	12.0%	16.0%	27.0%	Lincolnshire County Council (Nicholas Smith)	NHS Lincolnshire * Lincolnshire Partnership Foundation Trust * United Lincolnshire Hospitals Trust * Lincolnshire Ambulance and Health Transport Service NHS Trust * Lincolnshire Fire and Rescue *

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							Lincolnshire County Council * Boston Borough Council* City of Lincoln Council* East Lindsey District Council* North Kesteven District Council* South Kesteven District Council* South Holland District Council* West Lindsey District Council* 3rd sector organisations including but not exclusively: Action for Young Carers Share the Care Alzheimer's Age Concern HOPE Children's Centres Positive Health Rethink Gifts St Barnabas CSIP Linking Voices Macmillan information service County Carers NCH Caring Together Adult Services Children and Young People's Services

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							Youth Services Connexions Parish Partnerships Lincolnshire Sports Partnership Individual Budget Network Lincolnshire Fen Link Parent Carer Council Lincolnshire Blind Society Private sector organisations
NI 139 The extent to which older people receive the support they need to live independently at home	New National Indicator with no baselines yet			Deferred to Summer 2009	Deferred to Summer 2009	Lincolnshire County Council (Nicholas Smith)	NHS Lincolnshire * Lincolnshire Partnership Foundation Trust * United Lincolnshire Hospitals Trust * Lincolnshire Ambulance and Health Transport Service NHS Trust * Lincolnshire Fire and Rescue * Lincolnshire County Council * Boston Borough Council* City of Lincoln Council* East Lindsey District Council* North Kesteven District Council* South Kesteven District Council* South Holland District Council* West Lindsey District Council*

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							3rd sector organisations including but not exclusively: First contact brokerage network Private sector organisations
• Boston	New National Indicator with no baselines yet			Deferred to Summer 2009	Deferred to Summer 2009		
• City of Lincoln	New National Indicator with no baselines yet			Deferred to Summer 2009	Deferred to Summer 2009		
• East Lindsey	New National Indicator with no baselines yet			Deferred to Summer 2009	Deferred to Summer 2009		
• North Kesteven	New National Indicator with no baselines yet			Deferred to Summer 2009	Deferred to Summer 2009		
• South Holland	New National			Deferred to Summer	Deferred to Summer		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	Indicator with no baselines yet			2009	2009		
• South Kesteven	New National Indicator with no baselines yet			Deferred to Summer 2009	Deferred to Summer 2009		
• West Lindsey	New National Indicator with no baselines yet			Deferred to Summer 2009	Deferred to Summer 2009		
NI 141 Percentage of vulnerable people achieving independent living^{*12}	66%	Last quarter of 07/08	67%	68%	70%	Lincolnshire County Council (Tony McGinty)	Lincolnshire Supporting People Partnership including: Lincolnshire Partnership Foundation Trust * National Probation Service, Lincolnshire * Boston Borough Council* City of Lincoln Council* East Lindsey District Council* North Kesteven District Council* South Kesteven District

¹² NI 141 title refers to vulnerable people but only covers 'Supporting People' activity relating to tenancies

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							Council* South Holland District Council* West Lindsey District Council*
NI 142 Percentage of vulnerable people who are supported to maintain independent living ¹³	97.17%	Last quarter of 07/08	97.5%	98%	98%	Lincolnshire County Council (Tony McGinty)	Lincolnshire Supporting People Partnership including: Lincolnshire Partnership Foundation Trust * National Probation Service, Lincolnshire * Boston Borough Council* City of Lincoln Council* East Lindsey District Council* North Kesteven District Council* South Kesteven District Council* South Holland District Council* West Lindsey District Council*
NI 146 Adults with learning disabilities in employment*			Lincolnshire County Council commits to a statistically significant improvement calculated in accordance with the Target Negotiation Brief on data for year 2008/09 as the target for 2010/11 for indicator NI 146. The final target will be confirmed once the data for year 2008/09 is available			Lincolnshire County Council (Tony McGinty)	Lincolnshire Partnership Foundation Trust * Boston Borough Council* City of Lincoln Council* East Lindsey District Council* North Kesteven District Council* South Kesteven District

¹³ NI 142 title refers to vulnerable people but only covers 'Supporting People' activity relating to tenancies

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							Council* South Holland District Council* West Lindsey District Council* Job Centre Plus * Disability Services Pathway providers Workstep Providers New Deal Providers External Employment/Training Provision Pelican Trust Mencap Shaw Trust Linkage LAGAT Training and Recruitment Lincolnshire County Council Education * Special Schools Colleges Mainstream schools External Providers giving support to people with Learning Disabilities UBU Keyring Adults Supporting Adults

LAA Priority – Get connected

Priority Lead: To be confirmed

Why this is a priority in Lincolnshire's LAA

Lincolnshire is a vast county with a very large highway network but relatively poor connections between places. To improve access we need to work hard at getting services to people and people to services, including 'virtual' connections. Our work on Road Safety is nationally recognised for innovation but there are still relatively high levels of people killed or seriously injured on our roads.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 047 People killed or seriously injured in road traffic accidents* ¹⁴	451	2004-2006 rolling average	6.7% (2005-07 rolling average) (421)	1.0% (2006-08 rolling average) (417)	0.7% (2007-09 rolling average) (414)	Lincolnshire County Council (Richard Greener)	Lincolnshire Road Safety Partnership: Lincolnshire Police* Lincolnshire Fire and Rescue* Lincolnshire NHS Partnership* Lincolnshire Probation Service* Highways Agency
NI 175 Access to services and facilities by public transport, walking and cycling*	82%	2007/08	85%	86%	87%	Lincolnshire County Council (Chris Briggs)	Lincolnshire Accessibility Partnership including: District Councils JobCentre Plus Connexions Lincolnshire and Rutland Lincolnshire Learning and

¹⁴ Measures change from one three year rolling average to the next so 08/09 'target' has actually been achieved already. Numbers in brackets show the actual numbers of killed or seriously injured concerned.

							Skills Council Lincolnshire Primary Care Trust Lincolnshire United Hospitals Trust East Midlands Ambulance Service
Local indicator(s) about people being virtually connected					Local indicators to be developed as part of delivery planning		

LAA Priority – Improved services providing value for money
Priority Lead: Mark Cozens, Lincolnshire Shared Services Partnership
Why this is a priority in Lincolnshire’s LAA

Lincolnshire councils and partners are working together to improve services. Some of this activity is delivered through the Lincolnshire Shared Services Partnership with a ten year vision to transform service delivery, and the Lincolnshire element of the Regional Improvement & Efficiency Strategy. Many of these improvements will lead to both efficiency and savings. Lincolnshire is a Pathfinder county for enhancing two tier working.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 179 Value for money - total net value of on-going cash-releasing value for money gains that have impacted since the start of the 2008-9 financial year*	£585,141,000 (Baseline expenditure for this indicator)	31/03/08	£23,405,000 (4%)	£18,256,000 (3%)	£18,804,000 (3%)	Lincolnshire Shared Services Partnership hosted by North Kesteven District Council (Mark Cozens)	County* and District Councils* working together in the Lincolnshire Shared Services Partnership Aim to involve other non local government partners as part of delivery planning
'Two Tier Pathfinder' - further local programme of work to progress Lincolnshire Local Government's aims to improve leadership, engagement and shared services	-	-	Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Lincolnshire County Council (Richard Wills / Marcus Coleman)	County* and District councils* Aim to involve other non local government partners as part of delivery planning
Regional Improvement and Efficiency Strategy – local programme to	-		Programme was developed	Programme being developed	Programme will be developed	Lincolnshire Shared Services Partnership hosted by North	County* and District councils* Aim to involve other non local government partners as part of

deliver sub-regional and regional priorities			as part of delivery planning		as part of delivery planning	Kesteven District Council (Mark Cozens)	delivery planning
Partnership Performance – risk based programme to evaluate performance of partnerships using the innovative ‘Bridge’ partnership toolkit			Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Lincolnshire County Council (Sarah Jelley)	To be determined as part of delivery planning

Appendix 1 – Members of the Children and Young People’s Strategic Partnership

Lincolnshire County Council and all District Councils*
Health (NHS Lincolnshire, LPFT and ULHT)*
Centre for British Teachers (CfBT)
Youth Offending Service*
Police*
Learning & Skills Council*
Probation Service*
Children’s Links
YMCA
Homestart UK
LCVYS
Schools Forum
LAGAT
Association of Lincolnshire School Governing Bodies
Lincoln College