

BIG County **BIG** Skies **BIG** Future

Help us shape tomorrow's Lincolnshire today

Lincolnshire's Local Area Agreement 2008-2011

Priorities

Lincolnshire's Local Area Agreement is aligned to our Sustainable Community Strategy. The six Themes in the Strategy are shown below. If you are using Microsoft Word or Adobe Acrobat to view the LAA both the priority titles and page numbers work as hyperlinks.

Sustainable Community Strategy Theme	Page
Vibrant Communities where people enjoy life	6
Opportunities for good health	28
Rich diverse environment, heritage and culture are recognised and enjoyed by all	37
One of the healthiest and most sustainable economies in Europe	44
Good connections between people, services, communities and places	52
Organisations working together for Lincolnshire	54

National Indicators in the LAA

Each LAA Indicator contains three-year targets. The table below shows these in numerical order.

NIs shown in bold with an asterisk are 'designated', which means that targets are negotiated with and reported to central government. NIs in bold only are statutory children's attainment targets. NIs in normal font are 'non-designated' and are part of the LAA because Lincolnshire partners wish to include them.

If you are using Microsoft Word or Adobe Acrobat to view the LAA both the priority titles and page numbers work as hyperlinks.

National Indicators	Page
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NI 075 Achievement of 5 or more A*- C grades at GCSE or equivalent including English and Maths	50
NI 078: Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A*- C grades at GCSE and equivalent including GCSEs in English and Maths *	48
NI 087 Reduction in number of schools persistent absence rate	50
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National Indicators	Page
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NI 175 Access to services and facilities by public transport, walking and cycling*	53
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NI 188 Planning to adapt to Climate Change – Lincolnshire*	40
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National Indicators

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SCS Theme – Vibrant Communities where people enjoy life
Theme Lead: Terry Huggins, South Holland District Council

High Level Outcome – Build more cohesive, empowered & active communities

Outcome Lead: Nigel Howells, East Lindsey District Council

Why this is a priority in Lincolnshire’s Sustainable Community Strategy

This outcome includes the NI people from different backgrounds who get on well together, we see this as wider than different nationalities to include all of the 6 strands of Equality & Diversity. This has moved from being the influx of students to include migrant workers and more recently a focus on gypsies and travellers. Empowerment is about encouraging people to take part in democratic processes, such as voting. Being engaged in consultations and feeling they have an opportunity to influence decision making. The empowerment agenda also sees the community taking control of some community elements through participatory budgeting and asset transfer. Active communities are those that are pro-active in their approach to getting resolutions to problems and this can include volunteering, participating in sport and leisure.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 001 % of people who believe people from different backgrounds get on well together in their local area – Lincolnshire*	74.2%	Place Survey 2008/09			75.7% (+1.5%)	Lincolnshire County Council (Sarah Jelley)	District Councils *, Police *, LSC *, Health *, Fire & Rescue *, Voluntary sector, Lincoln University, Further Education Establishments, Unions, REC, SEC, Faith Groups, Community Groups, CAB, Radio Lincolnshire, HMP
• Boston	54.6%	Place Survey 2008/09			58.1 (+3.5%)	Boston District Council (Andy Fisher)	Age Concern, Bishop Grosseteste, Boston Area Partnership,

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							Boston Area Regeneration, Boston belles, Chamber of Commerce, Children's centre, CAB, College, CSP, Disability Forum, Mayflower, BUFC, Haven online, IAG, LSC, LFR*, Police *, NHS Lincolnshire *, Longhurst, CVS
• City of Lincoln	67.5%	Place Survey 2008/09			<i>District target being set</i>	City of Lincoln (Jennie Chapman)	District Council *, County Council *, Parish Council Tenancy Groups, Neighbourhood Groups, Youth Groups, Ethnic Minority Groups, Community Groups, Lincolnshire Police *, Voluntary Sector, Sports Clubs
• East Lindsey	75.8%	Place Survey 2008/09			77.8% (+2.0%)	East Lindsey District Council (Nigel Howells)	Police*, CSP, LSP, Community groups, VAEL, Parish councils, Youth Services, Sports Partnership
• North Kesteven	81.8%	Place Survey 2008/09			81.8% (+0.0%)	North Kesteven District Council (Phil Roberts)	District Council *, County Council *, Parish Council, Tenancy Groups, Neighbourhood Groups, Youth Groups, Ethnic Minority Groups, Community Groups, Lincolnshire Police *, Voluntary Sector, Sports Clubs

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
• South Holland	64.1%	Place Survey 2008/09			66.0% (+1.9%)	South Holland District Council (David Fannin)	District Council *, County Council *, Parish Council, Tenancy Groups, Neighbourhood Groups, Youth Groups, Ethnic Minority Groups, Community Groups, Lincolnshire Police *, Voluntary sector, Sports Clubs
• South Kesteven	81.0%	Place Survey 2008/09			83.5% (+2.5%)	South Kesteven District Council (Robert Moreland)	District Council *, County Council *, Parish Council, Tenancy Groups, Neighbourhood Groups, TCMPs, Youth Groups, Ethnic Minority Groups, Community Groups, Lincolnshire Police *, Education *, CVS, Community Lincs, Sports Clubs
• West Lindsey	84.2%	Place Survey 2008/09			84.2% (+0.0%)	West Lindsey District Council (Rachel North)	Youth Service*, LCC Communications and Equalities team*, Learning & Skills Council*, Gainsborough College, Community Lincs, West Lindsey Voluntary sector Support Service, Probation Service*

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 004 % of people who feel they can influence decisions in their locality – Lincolnshire*	27.9%	Provisional Place Survey 2008/09			29.4% (+1.5%)	Lincolnshire County Council (Sarah Jelley)	District Councils *, Police *, LSC *, Health *, Fire & Rescue *, Voluntary sector, Lincoln University, Further Education Establishments, Unions, REC, SEC, Faith Groups, Community Groups, CAB, Radio Lincolnshire
• Boston	24.7%	Place Survey 2008/09			28.2% (+3.5%)	Boston District Council (Andy Fisher)	Age Concern, Bishop Grosseteste, Boston Area Partnership, Boston Area Regeneration, Boston belles, Chamber of commerce, Children's centre, CA,B, College, CSP, Disability Forum, Mayflower, BUFC, Haven online, IAG, LSC, LFR, Police *, NHS Lincolnshire *, Longhurst, CVS
• City of Lincoln	25.9%	Place Survey 2008/09			<i>District target being set</i>	City of Lincoln (Jennie Chapman)	District Council *, County Council *, Parish Council, Tenancy Groups, Neighbourhood Groups, Youth Groups, Ethnic Minority Groups, Community Groups, Lincolnshire Police * Voluntary Sector, Sports Clubs

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
• East Lindsey	28.2%	Place Survey 2008/09			30.2% (+2.0%)	East Lindsey District Council (Nigel Howells)	Police *, CSP, LSP, Community groups, VAEL, Parish councils, Youth Services, Sports Partnership
• North Kesteven	29.8%	Place Survey 2008/09			29.8% (+0.0%)	North Kesteven District Council (Phil Roberts)	District Council *, County Council *, Parish Council, Tenancy Groups, Neighbourhood Groups, Youth Groups, Ethnic Minority Groups, Community Groups, Lincolnshire Police *, Voluntary Sector, Sports Clubs
• South Holland	27.5%	Place Survey 2008/09			30.0% (+2.5%)	South Holland District Council (David Fannin)	District Council *, County Council *, Parish Council, Tenancy Groups, Neighbourhood Groups, Youth Groups, Ethnic Minority Groups, Community Groups, Lincolnshire Police *, Voluntary sector, Sports Clubs
• South Kesteven	28.2%	Place Survey 2008/09			30.7% (+2.5%)	South Kesteven District Council (Robert Moreland)	District Council *, County Council *, Parish Council, Tenancy Groups, Neighbourhood Groups, Youth Groups, Ethnic Minority Groups, Community Groups, Lincolnshire Police * Education *, CVS, Sports Clubs, Community Lincs

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
• West Lindsey	28.5%	Place Survey 2008/09			28.5% (+0.0%)	West Lindsey District Council (Rachel North)	Youth Service*, LCC Communications and Equalities team*, Learning & Skills Council*, Gainsborough College, Community Lincs, West Lindsey Voluntary sector Support Service, Probation Service*
NI 006 Participation in regular volunteering – Lincolnshire*	23.4%	Provisional Place Survey 2008/09			24.9% (+1.5%)	Lincolnshire County Council (Sarah Jelley)	District Councils *, Police *, LSC *, Health *, Fire & Rescue *, Voluntary Sector, Lincoln University, Further Education Establishments, Unions, REC, SEC, Faith Groups, Community Groups, CAB, Radio Lincolnshire
• Boston	19.4%	Place Survey 2008/09			22.9% (+3.5%)	Boston District Council (Andy Fisher)	Age Concern, Bishop Grosseteste, Boston Area Partnership, Boston Area Regeneration, Boston belles, Chamber of commerce, Children's centre, CA,B, College, CSP, Disability Forum, Mayflower, BUFC, Haven online, IAG, LSC, LFR, Police *, PCT *, Longhurst, CVS
• City of Lincoln	19.1%	Place Survey			<i>District target</i>	City of Lincoln (Jennie Chapman)	District Council *, County Council *, Parish Council,

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
		2008/09			<i>being set</i>		Tenancy Groups, Neighbourhood Groups, Youth Groups, Ethnic Minority Groups, Community Groups, Lincolnshire Police *, Voluntary Sector, Sports Clubs
• East Lindsey	24.7%	Place Survey 2008/09			26.7% (+2.0%)	East Lindsey District Council (Nigel Howells)	Police *, CSP, LSP, Community groups, VAEL, Parish councils, Youth Services, Sports Partnership
• North Kesteven	23.2%	Place Survey 2008/09			23.2% (+0.0%)	North Kesteven District Council (Phil Roberts)	District Council *, County Council *, Parish Council, Tenancy Groups, Neighbourhood Groups, Youth Groups, Ethnic Minority Groups, Community Groups, Lincolnshire Police *, Voluntary Sector, Sports Clubs
• South Holland	22.4%	Place Survey 2008/09			26.0% (+3.6%)	South Holland District Council (David Fannin)	District Council *, County Council *, Parish Council, Tenancy Groups, Neighbourhood Groups, Youth Groups, Ethnic Minority Groups, Community Groups, Lincolnshire Police *, Voluntary sector, Sports Clubs
• South Kesteven	26.1%	Place			28.6%	South Kesteven District	District Council *, County

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
		Survey 2008/09			(+2.5%)	Council (Robert Moreland)	Council *, Parish Council, Tenancy Groups, Neighbourhood Groups, Youth Groups ,Ethnic Minority Groups, Community Groups, Lincolnshire Police * Education *, CVS, Community Lincs, Sports Clubs
• West Lindsey	25.7%	Place Survey 2008/09			25.7% (+0.0%)	West Lindsey District Council (Rachel North)	LCC Youth Service*, LCC Communications and Equalities team*, Learning & Skills Council*, Gainsborough College, Community Lincs, West Lindsey Voluntary sector Support Service, Probation Service*
NI 013 Migrants English language skills & knowledge				<i>CLG have stopped collecting this NI – waiting for further information from Home Office & Audit Commission regarding collection</i>		Lincolnshire County Council (Sarah Jelley)	Boston College, Lincoln College, LSC*, Private providers, District Councils*, Community groups, Lincolnshire Community Cohesion Partnership
NI 110 Young People participation in positive activities*	62.4%	Summer 2008		66.2%	72%	Lincolnshire County Council (Debbie Barnes)	Agencies working together in the Children & Young People's Strategic Partnership - see Appendix 1 for detailed membership.

High Level Outcome – Homes in good condition that are affordable & meet people’s needs
Outcome Lead – Rachel North, West Lindsey District Council
Why this is a priority in Lincolnshire’s Sustainable Community Strategy

There are a number of housing challenges facing Lincolnshire these include continued high demand for new homes, an emerging emphasis on place shaping, deepening our understanding of our housing markets and housing those in need. At the same time we want to safeguard our existing stock, across all tenures, as well as meet the challenges of growth and respond to the need for regeneration. All of these remain vital issues for Lincolnshire. Lincolnshire also faces unique challenges which complicate its strategic landscape - high levels of people moving into the county from other parts of England, the highest forecast growth in Older People populations in the East Midlands, as well as flood risks to our coastlines and other low lying areas. A key task will be to balance all these important issues against the need to meet future housing needs.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 141 Percentage of vulnerable people achieving independent living* ¹	66%	Last quarter of 07/08	67%	68%	70%	Lincolnshire County Council (Tony McGinty)	Lincolnshire Supporting People Partnership including: Lincolnshire Partnership Foundation Trust *, National Probation Service *, Boston Borough Council*, City of Lincoln Council*, East Lindsey District Council*, North Kesteven District Council*, South Kesteven District Council*, South Holland District Council* West Lindsey District Council*

¹ NI 141 title refers to vulnerable people but only covers ‘Supporting People’ activity relating to tenancies

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 142 Percentage of vulnerable people who are supported to maintain independent living ²	97.17%	Last quarter of 07/08	97.5%	98%	98%	Lincolnshire County Council (Tony McGinty)	Lincolnshire Supporting People Partnership including: Lincolnshire Partnership Foundation Trust *, National Probation Service *, Boston Borough Council*, City of Lincoln Council*, East Lindsey District Council*, North Kesteven District Council*, South Kesteven District Council*, South Holland District Council* West Lindsey District Council*
NI154 Net additional homes provided – Lincolnshire	3947	3 Year average (2004/05-2006/07)	3094	2770	2762	West Lindsey District Council (Rachel North)	Lincolnshire County Council* East Midlands Development Agency* Lincolnshire Enterprise Registered Social Landlords Environment Agency* Developers* House Builders Federation
<ul style="list-style-type: none"> Central Lincolnshire Housing Market Area (incorporating City of Lincoln, North Kesteven & West Lindsey) 	1815	3 Year average (2004/05-2006/07)	1200	1200	1200		

² NI 142 title refers to vulnerable people but only covers 'Supporting People' activity relating to tenancies

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> Coastal Lincolnshire Housing Market Area (incorporating East Lindsey & Boston) 	870	3 Year average (2004/05-2006/07)	894	620	562		
<ul style="list-style-type: none"> Peterborough Partial Housing Market Area 	1262	3 Year average (2004/05-2006/07)	1000	950	1000		
NI 155 Number of affordable homes delivered (gross) – Lincolnshire*	404	2 Year Average (2005/06 – 2006/07)	600	600	600	West Lindsey District Council (Rachel North)	County and District Councils* Registered Social Landlords EMDA* The Housing Corporation (to become Communities England) Community Lincs House Builders Federation Developers
<ul style="list-style-type: none"> Central Lincolnshire Housing Market Area (incorporating City of Lincoln, North Kesteven & West Lindsey) 	101	2 Year Average (2005/06 – 2006/07)	209	257	260		
<ul style="list-style-type: none"> Coastal Lincolnshire Housing Market Area (incorporating 	115	2 Year Average (2005/06 –	159	144	157		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
East Lindsey & Boston)		2006/07					
• Peterborough Partial Housing Market Area	188	2 Year Average (2005/06 – 2006/07)	232	199	183		
Local indicator to balance affordability with growth and infrastructure through s106 agreements	Deferred				Non-designated District targets will be set at delivery planning stage	West Lindsey District Council (Rachel North)	
NI 156 Number of households living in temporary accommodation – Lincolnshire*	316	2003/04 Q3	205	158	132	West Lindsey District Council (Rachel North)	County and District Councils* Lincolnshire Supporting People Partnership including: Lincolnshire Partnership Foundation Trust *, National Probation Service *, Boston Borough Council*, City of Lincoln Council*, East Lindsey District Council*, North Kesteven District Council*, South Kesteven District Council*, South Holland District Council*, West Lindsey District Council* Registered Social Landlords

• Boston	97	2003/04 Q3	63	49	39	Boston Borough Council (Andy Fisher)	
• City of Lincoln	8	2003/04 Q3	5	4	4	City of Lincoln Council (John Bibby)	
• East Lindsey	112	2003/04 Q3	73	56	45	East Lindsey District Council (Darren Clayton)	
• North Kesteven	24	2003/04 Q3	16	12	12	North Kesteven District Council (Stephen Priestley)	
• South Holland	51	2003/04 Q3	33	26	20	South Holland District Council (Steve Williams)	
• South Kesteven	16	2003/04 Q3	10	8	8	South Kesteven District Council (Tina Twelves)	
• West Lindsey	8	2003/04 Q3	5	4	4	West Lindsey District Council (George Martin)	

High Level Outcome – Everyone feels safe
Outcome Lead – Peter Duxbury, Lincolnshire County Council
Why this is a priority in Lincolnshire’s Sustainable Community Strategy

We want Lincolnshire to be a place where people are safe to live, work and visit. This means working with communities to ensure that adults and children are safe and that we promote attitudes and behaviours which will enhance safety. For example, supporting parents (reducing the likelihood of harm) and encouraging respect and care of older people (reducing risk of abuse). Crime and fear of crime are not the only threats to people’s sense of personal safety. Speeding on the roads, counterfeit goods and truancy from school can play a part. We want to do all we can to make Lincolnshire a safer place. We will target particular safety issues such as accidents in the home and road safety. We will ensure that young people are engaged in positive activities which deter them from anti-social behaviour.

We want all children and young people to live in a safe community wherever it happens to be in Lincolnshire. To do this we will work to protect children from abuse, accidents, bullying and discrimination and try to ensure they have security, stability and are cared for. We will intervene to prevent crime and take action against those who commit crimes in order that communities are safer.

Performance Indicators and targets to assess our progress

Indicator (* indicators a designated indicator)	Baseline		Targets			Lead Partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 017 Perceptions of anti social behaviour - Lincolnshire	13.7%	Place Survey 2008/09			13.2%	County Community Safety Board (CSB)Chair	County Council*, District Councils*, Police*, Police Authority, Fire and Rescue*, NHS Lincolnshire
• Boston	18.0%	Place Survey 2008/09			17.3%	Community Safety Partnership Chair	County Council*, District Councils*, Police*, Police Authority, Fire and Rescue*, NHS Lincolnshire
• City of Lincoln	21.8%	Place Survey 2008/09			21.0%	Community Safety Partnership Chair	County Council*, District Councils*, Police*, Police Authority, Fire and Rescue*, NHS Lincolnshire
• East Lindsey	13.9%	Place Survey			13.4%	Community Safety Partnership Chair	County Council*, District Councils*, Police*, Police

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead Partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
		2008/09					Authority, Fire and Rescue*, NHS Lincolnshire
• North Kesteven	7.8%	Place Survey 2008/09			7.6%	Community Safety Partnership Chair	County Council*, District Councils*, Police*, Police Authority, Fire and Rescue*, NHS Lincolnshire
• South Holland	15.5%	Place Survey 2008/09			14.7%	Community Safety Partnership Chair	County Council*, District Councils*, Police*, Police Authority, Fire and Rescue*, NHS Lincolnshire
• South Kesteven	12.3%	Place Survey 2008/09			11.9%	Community Safety Partnership Chair	County Council*, District Councils*, Police*, Police Authority, Fire and Rescue*, NHS Lincolnshire
• West Lindsey	9.5%	Place Survey 2008/09			9.3%	Community Safety Partnership Chair	County Council*, District Councils*, Police*, Police Authority, Fire and Rescue*, NHS Lincolnshire
NI 020 Assault with injury crime rate – Lincolnshire*	5.1 (rate per 1000 of population) (3563)	2008/09		4.9 (rate per 1000 of population) (3385)	4.7 (rate per 1000 of population) (3278)	County Community Safety Board (CSB)Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• Boston	6.2 (rate per 1000 of population) (360)	2008/09		5.9 (rate per 1000 of population) (342)	5.7 (rate per 1000 of population) (331)	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue*NHS Lincolnshire*

Performance Indicators and targets to assess our progress							
Indicator (* indicators a designated indicator)	Baseline		Targets			Lead Partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
• City of Lincoln	9.1 (rate per 1000 of population) (803)	2008/09		8.6 (rate per 1000 of population) (763)	8.4 (rate per 1000 of population) (739)	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• East Lindsey	5.2 (rate per 1000 of population) (731)	2008/09		4.9 (rate per 1000 of population) (694)	4.8 (rate per 1000 of population) (673)	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• North Kesteven	2.5 (rate per 1000 of population) (260)	2008/09		2.4 (rate per 1000 of population) (252)	2.3 (rate per 1000 of population) (247)	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• South Holland	5.1 (rate per 1000 of population) (423)	2008/09		4.8 (rate per 1000 of population) (398)	4.6 (rate per 1000 of population) (385)	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• South Kesteven	4.9 (rate per 1000 of population) (651)	2008/09		4.6 (rate per 1000 of population) (612)	4.5 (rate per 1000 of population) (592)	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*

Performance Indicators and targets to assess our progress							
Indicator (* indicators a designated indicator)	Baseline		Targets			Lead Partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> West Lindsey 	3.8 (rate per 1000 of population) (335)	2008/09		3.6 (rate per 1000 of population) (322)	3.5 (rate per 1000 of population) (312)	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
NI 021 Dealing with local concerns about anti social behaviour & crime by local councils & police – Lincolnshire*	23.5%	Place Survey 2008/09			32.8%	County Community Safety Board (CSB)Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
<ul style="list-style-type: none"> Boston 	21.3%	Place Survey 2008/09			32.8%	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
<ul style="list-style-type: none"> City of Lincoln 	22.4%	Place Survey 2008/09			32.8%	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
<ul style="list-style-type: none"> East Lindsey 	24.2%	Place Survey 2008/09			32.8%	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
<ul style="list-style-type: none"> North Kesteven 	26.9%	Place Survey			32.8%	Community Safety Partnership Chair	County Council* District Councils* Police*

Performance Indicators and targets to assess our progress							
Indicator (* indicators a designated indicator)	Baseline		Targets			Lead Partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
		2008/09					Police Authority Fire and Rescue* NHS Lincolnshire*
• South Holland	17.0%	Place Survey 2008/09			32.8%	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• South Kesteven	22.3%	Place Survey 2008/09			32.8%	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
• West Lindsey	28.5%	Place Survey 2008/09			32.8%	Community Safety Partnership Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire*
NI 030 Re-offending rate for prolific & priority offenders- Lincolnshire*	For 2008/09 (April 07 – March 08) = 302 For 2009/10 (Oct 07 – Sept 08) = 330 For		18% reduction in offences from 302 baseline.	15% reduction in offences from 330 baseline.	The target will be arrived at by applying the common ratio 1.09 to the performance ceiling % target identified after the cohort has	County Community Safety Board (CSB)Chair	County Council* District Councils* Police* Police Authority Fire and Rescue* NHS Lincolnshire* Probation* Lincolnshire Criminal Justice Board

Performance Indicators and targets to assess our progress							
Indicator (* indicators a designated indicator)	Baseline		Targets			Lead Partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	2010/11 baseline to be confirmed.				been refreshed.		
• Boston	<i>Awaiting Home Office data</i>				<i>Awaiting Home Office data</i>	Community Safety Partnership Chair	
• City of Lincoln	<i>Awaiting Home Office data</i>				<i>Awaiting Home Office data</i>	Community Safety Partnership Chair	
• East Lindsey	<i>Awaiting Home Office data</i>				<i>Awaiting Home Office data</i>	Community Safety Partnership Chair	
• North Kesteven	<i>Awaiting Home Office data</i>				<i>Awaiting Home Office data</i>	Community Safety Partnership Chair	
• South Holland	<i>Awaiting Home Office data</i>				<i>Awaiting Home Office data</i>	Community Safety Partnership Chair	
• South Kesteven	<i>Awaiting Home Office data</i>				<i>Awaiting Home Office data</i>	Community Safety Partnership Chair	
• West Lindsey	<i>Awaiting Home Office data</i>				<i>Awaiting Home Office data</i>	Community Safety Partnership Chair	
NI 032 Repeat incidents of domestic violence – Lincolnshire *	31%	Based on the mid point of the 08-09 average			27% of repeat cases reviewed at MARAC, defined as	County Community Safety Board (CSB) Chair	County Council, District Council, Police, Police Authority, Fire and Rescue, NHS Lincolnshire, Probation, LCJB, Women's Aid, CPS

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead Partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
		repeat rate for a mature MARAC as advised by the Home Office			repeat incidents to that victim within 12 months period preceding the review		
• East BCU ³	25%				27%		
• South BCU	32%				27%		
• West BCU	35%				27%		
NI 069 Children who have experienced bullying	58%	2008/09		50%	45%	Lincolnshire County Council Children's Services (Hilary Barrett)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1). Children's Safeguarding Board
NI 070 Hospital admissions caused by unintentional and deliberate injuries to children & young people *	111.3 per 10,000	2005/06	107.2 per 10,000	105.7 per 10,000	104.1 per 10,000	NHS Lincolnshire (Tony McGinty)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).

³ BCU refers to Police Basic Command Units

High Level Outcome – Local environments are well cared for
Outcome Lead – Terry Huggins, South Holland District Council
Why this is a priority in Lincolnshire’s Sustainable Community Strategy

We know that the importance to people of the local environment in which they live and how it impacts on the reputation of an area. Matters such as street cleaning, maintaining public areas, removing abandoned cars and fly tipping, dealing with "grot-spots" and dog fouling may not be the most glamorous of services but they are crucial to the perception of how good a community is to live in. Add to this the extras which can enhance a community such as street art or sculpture, street furniture, signage, flower displays and so on and you begin to get an understanding of what this outcome is about. The approach to achieving this outcome is as important as the outcome itself. By giving the community the ability to influence and contribute to the outcome the sense of ownership and belonging is enhanced.

No LAA Indicators apply to this Outcome

High Level Outcome – Opportunities for social, recreational , sporting & cultural activities
Outcome Lead – Mark Homer, Lincolnshire County Council
Why this is a priority in Lincolnshire’s Sustainable Community Strategy

This theme is countywide, it embraces libraries, sports, arts, museums and play. It will increase participation in cultural and sporting activities across the county by improving access and making better use of community infrastructures and resources such village halls, community venues and schools. It will develop the third sector to improve the delivery of cultural activities within community to a high quality and in safe environments. It will also seek to make communities better aware of what existing opportunities are available as well increasing the range of cultural and sporting opportunities available through improving events, exhibitions and facilities to meet local need.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 008 Adult participation in sport and active recreation *	20%	2005/06 (Sport England Active People Survey)	21.33%	22.66%	24%	Lincolnshire Sports Partnership (Steve DeWint)	County and District councils* Local Strategic Partnerships

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
• Boston	14.6%	2005/06	15.93%	17.26%	18.6%	Boston Borough Council	Community Sports Network members
			(+636)	(+1,271)	(+1,912)		
• City of Lincoln	21.2%	2005/06	22.53%	23.86%	25.2%	Lincoln City Council	Community Sports Network members
			(+962)	(+1,923)	(+2,892)		
• East Lindsey	20.0%	2005/06	21.33%	22.66%	24.0%	East Lindsey District Council	Community Sports Network members
			(+1,545)	(+3,091)	(+4,648)		
• North Kesteven	21.6%	2005/06	22.93%	24.26%	25.6%	North Kesteven District Council	Community Sports Network members
			(+1,123)	(+2,245)	(+3,376)		
• South Holland	16.7%	2005/06	18.03%	19.36%	20.7%	South Holland District Council	Community Sports Network members
			(+902)	(+1,803)	(+2,712)		
• South Kesteven	22.2%	2005/06	23.53%	24.86%	26.2%	South Kesteven District Council	Community Sports Network members
			(+1,399)	(+2,798)	(+4,208)		
• West Lindsey	20.6%	2005/06	21.93%	23.26%	24.6 %	West Lindsey District Council	Community Sports Network members
			(+935)	(+1,870)	(+2,812)		
NI 011 Engagement in the Arts – Lincolnshire	45%			46%	48%	Lincolnshire County Council (Mark Homer)	LCC Culture & Adult Education *, Lincolnshire Tourism, District Councils*, Independent owners

SCS Theme – Opportunities for Good Health
Theme Lead – John McIvor, NHS Lincolnshire

High Level Outcome – More people enjoy good health for longer
Outcome Lead –
Why this is a priority in Lincolnshire’s Sustainable Community Strategy

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 039 Rate of Hospital Admissions per 100,000 for Alcohol Related Harm*	1213	2006/07	1265	1258	1250	NHS Lincolnshire (Tony McGinty)	County Council* District Councils* Police* DAAT Probation*
NI 053 Prevalence of breastfeeding at 6 – 8 weeks from birth	38%	2006/07	43%	48%	51.4%	NHS Lincolnshire (Tony McGinty)	Agencies working together in the Children & Young People’s Strategic Partnership (for detailed membership see Appendix 1).
NI 055 Obesity among primary school age children in reception year	9.6%	2008/09			9.2%	NHS Lincolnshire (Tony McGinty)	Agencies working together in the Children & Young People’s Strategic Partnership (for detailed membership see Appendix 1).

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 056 Obesity in primary school age children in year 6 *	17.4	2006/07	17.4	17.4	17.4	NHS Lincolnshire (Tony McGinty)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 057 Children & young people's participation in high quality PE & sport*	76%	2008 Relates to school year ending Summer 2008 – results published Oct 2008		81% Relates to school year ending Summer 2009 – results published Oct 2009	85% Relates to school year ending Summer 2010 – results published Oct 2010	Lincolnshire County Council (Andy Birch – CfBT)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 123 Stopping smoking*⁴	709 per 100,000 population (3,972)	2005-07 3 year rolling average	906 per 100,000 population (5,547)	918 per 100,000 population (5,713)	921 per 100,000 population (5,824)	NHS Lincolnshire (Lincolnshire Smoke-free Alliance) (Tony McGinty)	County and District councils* NHS Trusts* Police* Fire & Rescue*

⁴ Measures 'quitters' The baseline is calculated as a three year average though the NI is measured annually and targets are set for annual change

High Level Outcome – The gap between most and least healthy people has reduced
Outcome Lead –
Why this is a priority in Lincolnshire’s Sustainable Community Strategy

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 58 Emotional & behavioural health of looked after children care*	16%	2008/09			13%	Lincolnshire County Council (Hilary Barrett)	Agencies working together in the Children & Young People’s Strategic Partnership (for detailed membership see Appendix 1).

High Level Outcome –Local people are actively involved in their own and other people’s health and wellbeing with effective support from local services
Outcome Lead –
Why this is a priority in Lincolnshire’s Sustainable Community Strategy

No LAA Indicators apply to this Outcome

High Level Outcome – People have choices about their lives and are treated with dignity
Outcome Lead –
Why this is a priority in Lincolnshire’s Sustainable Community Strategy

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 124 People with a long term condition supported to be independent and in control of their condition	New National Indicator with no baselines yet			Deferred until baselines available	Deferred until baselines available	NHS Lincolnshire* (Carol Cottingham)	NHS Lincolnshire *, Lincolnshire Partnership Foundation Trust *, United Lincolnshire Hospitals Trust *, Lincolnshire Ambulance and Health Transport Service NHS Trust *, Lincolnshire Fire and Rescue *, Lincolnshire County Council *, Boston Borough Council*, City of Lincoln Council*, East Lindsey District Council*, North Kesteven District Council*, South Kesteven District Council*, South Holland District Council* West Lindsey District Council* 3rd sector organisations including but not exclusively: Citizens Advice Bureaux Private sector organisations
NI 125 Achieving independence for older people through rehabilitation /	70.1%	31.03.2009		74.0%	78.0%	NHS Lincolnshire* (Carol Cottingham)	NHS Lincolnshire *, Lincolnshire Partnership Foundation Trust *, United Lincolnshire Hospitals Trust *,

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
intermediate care							Lincolnshire Ambulance and Health Transport Service NHS Trust *, Lincolnshire Fire and Rescue *, Lincolnshire County Council *, Boston Borough Council*, City of Lincoln Council*, East Lindsey District Council*, North Kesteven District Council*, South Kesteven District Council*, South Holland District Council* West Lindsey District Council* 3rd sector organisations including but not exclusively: Citizens Advice Bureaux Private sector organisations
NI 130 Social Care clients receiving Self Directed Support per 100,000 population*	1.9% = 395 / 21,200	31/03/07	5% = 1,121 / 21,200	15% = 3,180 / 21,200	30% = 6,360 / 21,200	Lincolnshire County Council (Peter Gittens)	NHS Lincolnshire *, Lincolnshire Partnership Foundation Trust *, United Lincolnshire Hospitals Trust * Lincolnshire Ambulance and Health Transport Service NHS Trust *, Lincolnshire Fire and Rescue *, Lincolnshire County Council *, Care Services Improvement Partnership, Boston Borough Council*, City of Lincoln Council*, East Lindsey District Council*, North Kesteven District Council*, South Kesteven District

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							Council*, South Holland District Council*, West Lindsey District Council*, 3rd sector organisations including but not exclusively: Action for Young Carers, Share the Care, Alzheimer's, Age Concern, Positive Health, Rethink, Gifts, St Barnabas; Linking Voices, Macmillan information service, County Carers, Adult Services, Parish Partnerships, Lincolnshire Sports Partnership, Individual Budget Network, Lincolnshire Parent Carer Council, Lincolnshire Blind Society, Lincolnshire CDA, Attend CALL, HELP, CAB, Red Cross, Urban Challenge, NCH Youth Services Private sector organisations
NI 135 Carers receiving needs assessment or review and a specific carers service or advice and information*	9.7%	31/03/08	12.0%	16.0%	27.0%	Lincolnshire County Council (Nicholas Smith)	NHS Lincolnshire *, Lincolnshire Partnership Foundation Trust *, United Lincolnshire Hospitals Trust * Lincolnshire Ambulance and Health Transport Service NHS Trust *, Lincolnshire Fire and Rescue *, Lincolnshire County

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
							Council *, Boston Borough Council*, City of Lincoln Council*, East Lindsey District Council*, North Kesteven District Council*, South Kesteven District Council*, South Holland District Council*, West Lindsey District Council*, 3rd sector organisations including but not exclusively: Action for Young Carers, Share the Care, Alzheimer's, Age Concern, HOPE, Children's Centres, Positive Health, Rethink, Gifts, St Barnabas, CSIP, Linking Voices, Macmillan information service, County Carers, NCH Caring Together, Parish Partnerships, Lincolnshire Sports Partnership, Individual Budget Network Lincolnshire, Fen Link Parent Carer Council, Lincolnshire Blind Society Adult Services, Children and Young People's Services, Youth Services, Private sector organisations
NI 139 The extent to which older people receive the support	31.8%	Place Survey 2008/09			34%	Lincolnshire County Council (Nicholas Smith)	NHS Lincolnshire *, Lincolnshire Partnership Foundation Trust *, United

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
they need to live independently at home							Lincolnshire Hospitals Trust *, Lincolnshire Ambulance and Health Transport Service NHS Trust *, Lincolnshire Fire and Rescue *, Lincolnshire County Council *, Boston Borough Council *, City of Lincoln Council*, East Lindsey District Council*, North Kesteven District Council*, South Kesteven District Council*, South Holland District Council*, West Lindsey District Council*, 3rd sector organisations including but not exclusively: First contact brokerage network Private sector organisations
• Boston	32.0%	Place Survey 2008/09			34%		
• City of Lincoln	31.1%	Place Survey 2008/09			34%		
• East Lindsey	33.8%	Place Survey 2008/09			37%		
• North Kesteven	34.3%	Place Survey 2008/09			35%		
• South Holland	30.4%	Place Survey			33%		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
		008/09					
• South Kesteven	28.9%	Place Survey 2008/09			31.5%		
• West Lindsey	31.3%	Place Survey 2008/09			31.7%		

SCS Theme – Rich diverse environments, heritage and cultures are recognised and enjoyed by all
Theme Lead – Pete Moore, Lincolnshire County Council

High Level Outcome – Tackle the causes and effects of climate change

Outcome Lead – Richard Belfield, Lincolnshire County Council

Why this is a priority in Lincolnshire’s Sustainable Community Strategy

Climate change is one of the greatest challenges facing society and it poses particular problems for Lincolnshire, action is needed on two fronts – mitigation and adaptation; tackling the causes and effects of climate change. Lincolnshire’s prosperity continues to be closely linked to the environment (e.g. flooding, agriculture) so it is vital we tackle the causes and effects of climate change. We not only need to address the causes by reducing our own and our communities CO2 emissions, but we also need to recognise that change is inevitable and thus we must work together to manage that change by ensuring that we change the way we do things now and into the future. All Council’s in Lincolnshire have signed the Nottingham declaration on climate change acknowledging the increasing impacts that climate change will have on their communities and committing to tackling the causes and effects. In addition to the environmental necessity there are some real financial benefits in becoming more resource efficient and using less energy.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 185 CO2 reduction from Local Authority operations – Lincolnshire*	113,982.41	2008/09		108,283.29	99,734.61	Lincolnshire CC (Richard Belfield)	District Councils*
				5% reduction on baseline (averaged)	Further 7.5% reduction on baseline (averaged)		
• Boston	3,744.65	2008/09		3,557.42	3,276.57		
• City of Lincoln	5,623.67	2008/09		5,342.49	4,920.71		
• East Lindsey	6,212.74	2008/09		5,902.10	5,436.15		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
• Lincolnshire County Council	81,549.54	2008/09		77,472.06	71,355.85		
• North Kesteven	3,293.67	2008/09		3,128.99	2,881.96		
• South Holland	3,192.91	2008/09		3033.26	2793.80		
• South Kesteven	8,398.79	2008/09		7,978.85	7,348.94		
• West Lindsey	1,966.44	2008/09		1,868.12	1,720.64		
Reduced per capita reduction in Carbon Dioxide emissions across Lincolnshire – a local programme of work focused on changes measured in the medium to long term by NI186			Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning		
NI 187 Tackling fuel poverty - % of people receiving income based benefits living in homes with a low energy efficiency rating – Lincolnshire *	%<SAP ⁵ 35 12.19 %>SAP 65 29.30	2008/09		%<SAP 35 -0.69 (11.50) %>SAP 65 +1.20 (30.50)	%<SAP 35 -1.0 (10.50) %>SAP 65 +1.50 (32.00)	North Kesteven District Council (Sean Johnson)	County and District Councils* and others working together in the Lincolnshire Affordable Warmth Forum

⁵ SAP is the Government Standard Assessment Procedure for rating the energy efficiency of properties.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
<ul style="list-style-type: none"> Boston 	%<SAP 35 13.45	2008/09		%<SAP 35 -0.85 (12.58)	%< SAP 35 -1.00 (11.58)	Boston Borough Council (Stuart Horton)	
	%>SAP 65 27.52			%>SAP 65 +1.21 (28.73)	%>SAP 65 +1.52 (30.25)		
<ul style="list-style-type: none"> City of Lincoln 	%<SAP 35 3.67	2008/09		%<SAP 35 -0.24 (3.43)	%<SAP 35 -0.27 (3.16)	Lincoln City Council (Dave Bowskill)	
	%>SAP 65 35.94			%>SAP 65 +1.24 (37.18)	%>SAP 65 +1.56 (38.74)		
<ul style="list-style-type: none"> East Lindsey 	%<SAP 35 15.62	2008/09		%<SAP 35 -1.01 (14.61)	%<SAP 35 -1.16 (13.45)	East Lindsey District Council (Bonnie Fricker)	
	%>SAP 65 32.33			%>SAP 65 +1.07 (33.40)	%>SAP 65 +1.34 (34.74)		
<ul style="list-style-type: none"> North Kesteven 	%<SAP 35 9.44	2008/09		%<SAP 35 -0.61 (8.83)	%<SAP 35 -0.70 (8.13)	North Kesteven District Council (Sean Johnson)	
	%>SAP 65 29.83			%>SAP 65 +1.25 (31.08)	%>SAP 65 +1.57 (32.65)		

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
• South Holland	%<SAP 35 19.45	2008/09		%<SAP 35 -1.26 (18.19)	%<SAP 35 -1.44 (16.75)	South Holland District Council (Steph Perkins)	
	%>SAP 65 20.93			%>SAP 65 +1.22 (22.15)	%>SAP 65 +1.54 (23.69)		
• South Kesteven	%<SAP 35 11.49	2008/09		%<SAP 35 -0.74 (10.75)	%<SAP 35 -0.85 (9.89)	South Kesteven District Council (Julie Hanson)	
	%>SAP 65 29.03			%>SAP 65 +1.22 (30.25)	%>SAP 65 +1.53 (31.78)		
• West Lindsey	%<SAP 35 11.05	2008/09		%<SAP 35 -0.72 (10.33)	%<SAP 35 -0.82 (9.51)	West Lindsey District Council (Karen Lond)	
	%>SAP 65 28.99			%>SAP 65 +1.23 (30.22)	%>SAP 65 +1.55 (31.77)		
NI 188 Planning to Adapt to Climate Change – Lincolnshire⁶	Level 0	2007/08	Level 1	Level 2	Level 3	Lincolnshire County Council (Richard Belfield)	Environment Agency*, Police*, Health Services*, Emergency responders

⁶ Will include development to local indicators/measures and actions. E.g. Lincolnshire Coastal Study – Aims to develop a strategic planning, economic and social approach to Sustainable Development in coastal communities taking into account climate change.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
• Boston	Level 0	2007/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• City of Lincoln	Level 0	2007/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• East Lindsey	Level 0	2007/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• North Kesteven	Level 0	2007/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• South Holland	Level 0	2007/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• South Kesteven	Level 0	07/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
• West Lindsey	Level 0	07/08	Level 1	Level 2	Level 3	To be agreed as part of delivery planning	To be agreed as part of delivery planning
Local programme for flood and coastal erosion risk management – Lincolnshire ⁷			Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Lincolnshire County Council (Richard Belfield)	District Councils* Environment Agency*
NI 193 Percentage of Municipal waste land filled*	60.64%	06/07	49.29%	48.57%	47.86%	Lincolnshire County Council (Richard Belfield)	County* and District Councils* working together in the Lincolnshire Waste Management Partnership, Environment Agency*

⁷ Integrated approach across multiple stakeholders which aims to ensure that County and District councils develop, adopt and implement strategies and policies in line with statutory flood risk management plans such as the Shoreline Management Plans (SMPs), Catchment Flood Management Plans (CFMP's), Strategic Flood Risk Assessments (SFRAs) and the Lincolnshire Coastal Study.

High Level Outcome – Residents and visitors enjoy our heritage and environmental attractions

Outcome Lead – Mark Homer, Lincolnshire County Council

Why this is a priority in Lincolnshire’s Sustainable Community Strategy

This outcome is countywide, it embraces the built and natural environment, urban and rural. It includes Scheduled Ancient Monuments, Listed Buildings, Conservation Areas, Sites of Special Scientific Interest; the public realm, footpaths, the countryside and coastline. All of these things may not be accessible to residents or visitors all of the time, and many aspects may need interpretation and so includes facilities which interpret and, in some cases enhance understanding, enjoyment or aesthetics of the built and natural the environment such as: events, exhibitions; tours; trails; information panels; leaflets; museums; galleries; visitor centres; parks and nature reserves. This will increase participation and recognition of these cultural and environmental assets.

No LAA Indicators apply to this Outcome

High Level Outcome – Countryside, coastline and towns are much richer in biodiversity

Outcome Lead – Caroline Steele, Lincolnshire Wildlife Trust

Why this is a priority in Lincolnshire’s Sustainable Community Strategy

Ensuring that Lincolnshire's countryside, coastline and towns are much richer in biodiversity will require considerable effort in the face of climate change and other pressures, but the benefits will be great. The Lincolnshire Biodiversity Partnership (LBP) unites organisations striving to achieve targets within the Lincolnshire Biodiversity Action Plan (BAP): most SCS partners are represented. By conserving, restoring, recreating and reconnecting wild places - rebuilding biodiversity - wildlife will be helped to adapt to climate change. In turn, our healthy, living landscapes will provide us with 'ecosystem services', such as reduced risk of flooding, as well as accessible natural green space in which to relax, remain healthy, exercise and gain spiritual refreshment. Re-establishing, safeguarding and enhancing green infrastructure will benefit people and wildlife. By 2030, Lincolnshire's countryside will no longer be amongst the most impoverished in England and its rich diverse environments, available for enjoyment and celebration by residents and visitors, will face a secure future.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 197: Improved Local Biodiversity – proportion of Local Sites where positive conservation management has been or is being implemented – we will work with the Lincolnshire Biodiversity Partnership (BAP) to ensure that their Biodiversity Action Plan is completed			Date on 50% of Local wildlife sites	Date on 75% of Local wildlife sites	Date on 100% of Local wildlife sites		

SCS Theme – One of the healthiest and most sustainable economies in Europe

Theme Leads – Andrew Atherton, University of Lincoln and Richard Wills, Lincolnshire County Council

High Level Outcome – Clusters of economic excellence

Outcome Lead – Justin Brown & Paul Wheatley, Lincolnshire County Council

Why this is a priority in Lincolnshire's Sustainable Community Strategy

By 2030, Lincolnshire will have a 'prosperous economy'. We will be able to recognise that prosperity by seeing an economy that is high quality and sustainable with **clusters of economic excellence**. We will facilitate the development of these clusters by working to influence partners so that they support economic growth, principally through spatial planning and infrastructure plans, housing and transport strategies, connectivity through advanced digital infrastructure, and market town vitality. We will undertake the development of our most important clusters (agriculture, food, power engineering, and leisure) through investment in infrastructure and support to businesses within those clusters.

No LAA Indicators apply to this Outcome

High Level Outcome – Diverse and entrepreneurial economy

Outcome Lead – Andrew Thurston, Lincolnshire County Council

Why this is a priority in Lincolnshire's Sustainable Community Strategy

By 2030, Lincolnshire will have a 'prosperous economy'. We will be able to recognise that prosperity by seeing an economy that is high quality and sustainable and which is **diverse with high level skills**. We will facilitate the development of high level skills across a diverse economy by influencing national and regional partners so that they support our ambitions, for example through their provision of skills and support to businesses across the County. We will undertake the development of a diverse economy with a skilled workforce by promoting skills and enterprise (especially using health/social care and creative sectors to encourage enterprising people)

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 146 Adults with learning disabilities in employment*	4.35	31/03/09		4.83	5.80	Lincolnshire County Council* (Tony McGinty)	Lincolnshire Partnership Foundation Trust *, Boston Borough Council*, City of Lincoln Council*, East Lindsey District Council*, North Kesteven District Council*, South Kesteven District Council*, South Holland District Council*, West Lindsey District Council*, Job Centre Plus*: - Disability Services, Pathway providers, Workstep Providers, New Deal Providers, External Employment/Training Provision, Pelican Trust, Mencap, Shaw Trust, Linkage, LAGAT Training and Recruitment LCC Education*: Special Schools, Colleges, Mainstream schools External Providers giving support to people with Learning Disabilities: UBU, Keyring, Adults Supporting Adults
NI 152 Working age people on out of work benefits *	11.0% vs England average of	JCP, Q1 2009	0.9 percentage point gap	Maintain 0.9 percentage	Maintain 0.9 percentage	Jobcentre Plus (Tom Stockwell)	Lincolnshire Enterprise, <i>emda</i> * Learning & Skills Council*, FE Colleges, Work Based

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	11.9%: a 0.9 percentage point gap			point gap with England average	point gap with England average		Learning Providers, Lincolnshire County Council*, District Councils*, East Midlands Business, Chamber of Commerce, Federation of Small Businesses, Third Sector
<ul style="list-style-type: none"> • Boston • City of Lincoln • East Lindsey • North Kesteven • South Holland • South Kesteven • West Lindsey 	Data currently unavailable at District level		Forward targets cannot be meaningfully set at District level				
NI 164 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 3 or higher *	43.1%	2006 calendar year data - this is the latest data currently available from the Annual Population Survey	43.6%	44.1%	45.1% (i.e. a 2.0% increase on the indicator)	Learning & Skills Council (Nick Rashley)	Lincolnshire Enterprise, <i>emda</i> * Learning & Skills Council*, FE Colleges, Work Based Learning Providers, Lincolnshire County Council* District Councils*, East Midlands Business Chamber of Commerce Federation of Small Businesses Third Sector
NI 171: New business registration rate*	44.0 vs regional average of 46.7: ie 94.2% of	National Statistics NI 171 data, 2008 release	Actual: 94.2% of the regional average		95.1% of the regional average	Lincolnshire Enterprise (Andrew Thurston)	Learning & Skills Council*; Jobcentre Plus*; Work Based Learning Providers; Lincolnshire County Council*; District Authorities*, East

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
	the regional average						Midlands Business; Chamber of Commerce; Federation of Small Businesses; Third Sector; <i>emda</i> *
• Boston	89.7%	2008	89.7%	Forward targets cannot be meaningfully set at District level			Learning & Skills Council*; Jobcentre Plus*; Work Based Learning Providers; Lincolnshire County Council*; District Authorities*, East Midlands Business; Chamber of Commerce; Federation of Small Businesses; Third Sector; <i>emda</i> *
• City of Lincoln	82.9%	2008	82.9%				
• East Lindsey	93.6%	2008	93.6%				
• North Kesteven	95.7%	2008	95.7%				
• South Holland	98.1%	2008	98.1%				
• South Kesteven	104.9%	2008	104.9%				
• West Lindsey	95.5%	2008	95.5%				
NI 174: Skills gaps in the current workforce reported by employers	14%	2007	14%	14%	14%	Lincolnshire Enterprise (Andrew Thurston)	Learning & Skills Council*; Jobcentre Plus*; Work Based Learning Providers; Lincolnshire County Council*; District Authorities; East Midlands Business; Chamber of Commerce; Federation of Small Businesses; Third Sector; <i>emda</i> *

High Level Outcome – Top quality education – research & knowledge transfer

Outcome Lead – Andrew Atherton, University of Lincoln

Why this is a priority in Lincolnshire’s Sustainable Community Strategy

By 2030, Lincolnshire will have a prosperous economy. We will be able to recognise that prosperity by seeing an economy that is high quality and sustainable and which has a top quality education system which is characterised by research and knowledge transfer. We will facilitate the development of research and knowledge transfer through our educational establishments working with and for businesses, entrepreneurs and the people of Lincolnshire. A prosperous economy will have a population with a broadly based education as well as the technical or management skills necessary for commercial success. As well as pursuing educational excellence, our educational establishments - universities, colleges and schools - will share and commercialise knowledge and work with businesses and individuals to develop the skills necessary to drive the economy forward.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 078: Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A*- C grades at GCSE and equivalent including GCSEs in English and Maths *	18	Academic year 06/07, (Financial year 07/08)	12 Academic Year 07/08	6 Academic Year 08/09	0 Academic Year 09/10	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People’s Strategic Partnership (for detailed membership see Appendix 1).
NI 091 Participation of 17 year olds in education or training	73%	2005	77%	79%	81%	Learning & Skills Council (Nick Rashley)	Agencies working together in the Children & Young People’s Strategic Partnership (for detailed membership see Appendix 1).

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 117 16 or 18 year olds who are not in education, training or employment (NEET)*	4.1%	07/08	4.2%	4%	3.9%	Lincolnshire County Council Children's Services (Rob Mayall)	Agencies working together in the Children & Young People's Strategic Partnership (detailed membership Appendix 1).

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
Mandatory Children's Services⁸							
NI 072 Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy	45.8%	Summer 07 results		58.0% Summer 09 results	50.0% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 073 Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold)	72.0%	Summer 07 results		80.0% Summer 09 results	80.0% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).

⁸ The mandatory indicators for Children & Young People are only set one year at a time

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 075 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths	50.4%	Summer 07 results		58.0% Summer 09 results	62.0% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 087 Secondary school persistent absence rate	5.6% ⁹	Academic year 06/07 (Financial year 07/08)	-	5.4% Summer 09 results	4.3% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 092 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest	34.8%	Summer 07 results		30.1% Summer 09 results	30.1% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 093 Progression by 2 levels in English between Key Stage 1 and Key Stage 2	82.3%	Summer 07 results		88.0% Summer 09 results	89.0% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).

⁹ Baseline still under discussion

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 094 Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2	76.0%	Summer 07 results		85.0% Summer 09 results	87.0% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 099 Looked after children reaching level 4 in English at Key Stage 2	29.0%	Summer 07 results		48.0% Summer 09 results	55% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 100 Looked after children reaching level 4 in Mathematics at Key Stage 2	33.0%	Summer 07 results		48.0% Summer 09 results	55% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).
NI 101 Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Mathematics)	10.0%	Summer 07 results		20.4% Summer 09 results	31.5% Summer 10 results	Lincolnshire County Council (Andy Breckon)	Agencies working together in the Children & Young People's Strategic Partnership (for detailed membership see Appendix 1).

SCS Theme – Good connections between people, services, communities and places
Theme Lead – Andrew Taylor, City of Lincoln Council

High Level Outcome – Improved access through a safe, well managed, sustainable transport network

Outcome Lead – Paul Coathup, Lincolnshire County Council

Why this is a priority in Lincolnshire’s Sustainable Community Strategy

This outcome will be developed under three key areas :

- Access- this focuses on improving access to key services and facilities through a variety of modes and to encourage people to leave their cars at home. Public, community and voluntary transport have a key role to play along with improved facilities for walking and cycling.
- Road safety – this is aimed at reducing the number of people killed and injured whilst using the County’s roads. The road safety service in Lincolnshire is delivered through the existing Lincolnshire Road Safety Partnership, which comprises the County Council, Lincolnshire Police, Lincolnshire NHS Partnership, the Highways Agency, Lincolnshire Fire and Rescue and the Lincolnshire Probation Service.
- Improved network conditions – this focuses on maintaining the County’s highways and transport networks to ensure safe and reliable travel for residents, businesses and visitors alike.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 047 People killed or seriously injured in road traffic accidents* ¹⁰	451	2004-2006 rolling average	6.7% (2005-07 rolling average) (421)	1.0% (2006-08 rolling average) (417)	0.7% (2007-09 rolling average) (414)	Lincolnshire County Council (Richard Greener)	Lincolnshire Road Safety Partnership: Lincolnshire Police* Lincolnshire Fire and Rescue* Lincolnshire NHS Partnership* Lincolnshire Probation Service* Highways Agency

¹⁰ Measures change from one three year rolling average to the next so 08/09 ‘target’ has actually been achieved already. Numbers in brackets show the actual numbers of killed or seriously injured concerned.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 175 Access to services and facilities by public transport, walking and cycling*	82%	2007/08	85%	86%	87%	Lincolnshire County Council (Chris Briggs)	Lincolnshire Accessibility Partnership including: District Councils, JobCentre Plus, Lincolnshire Learning and Skills Council, Lincolnshire Primary Care Trust, Lincolnshire United Hospitals Trust, East idlands Ambulance Service

High Level Outcome – Improved access through widespread use of digital technology
Outcome Lead – Jenny Gammon, Lincolnshire County Council
Why this is a priority in Lincolnshire’s Sustainable Community Strategy

Access to digital technology improves quality of life through increased access to services, and a wider range of business and employment opportunities. Lincolnshire must keep pace in order to realise the benefits of digital technology. Access to the digital infrastructure is the first step to maximising the impact on the economy and to achieving digital inclusion. An equally important step is ensuring that everyone has the ‘ICT life skills’ to take advantage of the opportunities.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
Local indicator(s) about people being virtually connected					Local indicators to be developed as part of delivery planning		

SCS Theme – Organisations working together for Lincolnshire
Theme Lead – Ian Fytche, North Kesteven District Council

High Level Outcome – Using customer insight to prioritise

Outcome Lead –

Why this is a priority in Lincolnshire’s Sustainable Community Strategy

This outcome is to make sure that we work together to establish the information we need, gather, interpret and communicate it in ways that helps us prioritise effectively. It is a key part of our developing approaches to commissioning. Shared Evidence Base projects drives into this.

No LAA Indicators in Outcome

High Level Outcome – Organisations using resources well

Outcome Lead –

Why this is a priority in Lincolnshire’s Sustainable Community Strategy

All the public sector partners are under a responsibility to use resources well. This outcome recognises the importance of working together to improve the ways that individual organisations and the partnership use resources. CAA use of Resources is co-ordinated here.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
NI 179 Value for money - total net value of on-going cash-releasing value for money gains that have impacted since	£585,141,000 (Baseline expenditure for this indicator)	31/03/08	£23,405,000 (4%)	£18,256,000 (3%)	£18,804,000 (3%)	Lincolnshire Shared Services Partnership hosted by North Kesteven District Council (Mark Cozens)	County* and District Councils* working together in the Lincolnshire Shared Services Partnership Aim to involve other non local government partners as part of

the start of the 2008-9 financial year*							delivery planning
Regional Improvement and Efficiency Strategy – local programme to deliver sub-regional and regional priorities	-		Programme was developed as part of delivery planning	Programme being developed	Programme will be developed as part of delivery planning	Lincolnshire Shared Services Partnership hosted by North Kesteven District Council (Mark Cozens)	County* and District councils* Aim to involve other non local government partners as part of delivery planning

High Level Outcome – Organisations managing performance well
Outcome Lead –
Why this is a priority in Lincolnshire’s Sustainable Community Strategy
Partners organisations are working together to improve their own performance and that of the partnership. CAA managing performance is co-ordinated here.

Performance Indicators and targets to assess our progress							
Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
Partnership Performance – risk based programme to evaluate performance of partnerships using the innovative ‘Bridge’ partnership toolkit			Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Lincolnshire County Council (Sarah Jelley)	To be determined as part of delivery planning

High Level Outcome – Leadership & culture that supports joint working, innovation & creativity
Outcome Lead –
Why this is a priority in Lincolnshire’s Sustainable Community Strategy

Partners are clear that our people are most important to delivering the county’s vision. But partnership working involves different styles of political and managerial leadership and values. This outcome demonstrates the importance of that work to us.

Performance Indicators and targets to assess our progress

Indicator (* indicates a designated indicator)	Baseline		Targets			Lead partner	Other partners (* indicates a statutory partner)
	Value	Date	08/09	09/10	10/11		
Two Tier Pathfinder' - further local programme of work to progress Lincolnshire Local Government's aims to improve leadership, engagement and shared services	-	-	Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Programme will be developed as part of delivery planning	Lincolnshire County Council (Richard Wills / Marcus Coleman)	County* and District councils* Aim to involve other non local government partners as part of delivery planning

Appendix 1 – Members of the Children and Young People’s Strategic Partnership

Lincolnshire County Council and all District Councils*
Health (NHS Lincolnshire, LPFT and ULHT)*
Centre for British Teachers (CfBT)
Youth Offending Service*
Police*
Learning & Skills Council*
Probation Service*
Children’s Links
YMCA
Homestart UK
LCVYS
Schools Forum
LAGAT
Association of Lincolnshire School Governing Bodies
Lincoln College