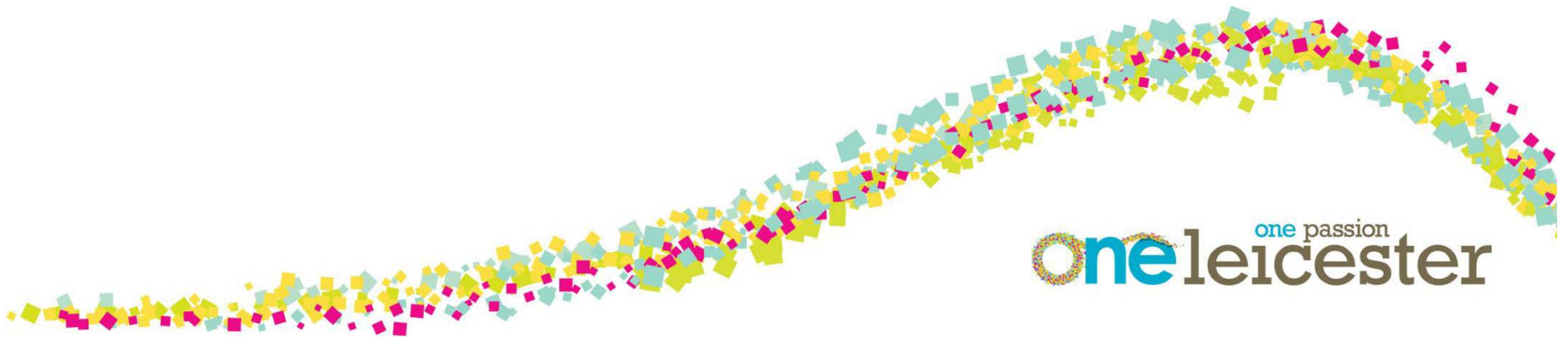


Leicester's Local Area Agreement 2008-11

(Revised March 2010)



“We want Leicester to become a truly sustainable city within 25 years – and, in doing so, to improve the quality of life for all the people of Leicester.”

Councillor Ross Willmott, Leader, Leicester City Council and Chair of the Leicester Partnership Executive.

Leicester’s Local Area Agreement 2008-11

Local Area Agreements will help deliver the ambitions of Leicester and its people. In effect this LAA will be the delivery plan for the first three years of our vision for Leicester as set out in *One Leicester*, our Sustainable Community Strategy.

Leicester Partnership is the forum through which partner organisations co-ordinate and align key strategies that will shape the future of the city. Through Leicester Partnership, all partners have agreed they will align their services and activities with *One Leicester* and identify how their own work needs to evolve to deliver the vision.

Over recent months considerable work has been undertaken through the Leicester Partnership to identify those indicators from the new national set of 198 performance indicators which best reflect the priorities for Leicester as set out in *One Leicester*. In doing so, there has been ongoing dialogue with Government Office for the East Midlands to ensure that government priorities are adequately reflected. The delivery plans of agencies in Leicester will be aligned with the priorities agreed through the LAA. We have agreed what we believe to be challenging improvement targets for these indicators. We will report our performance to both central government and the people of Leicester to show how we are progressing towards our vision for Leicester.

One Leicester - Leicester’s Sustainable Community Strategy

One Leicester is our call for action.

The strategy sets out how we will transform Leicester into Britain’s sustainable city over the next quarter century, improving economic, social and environmental well-being across Leicester as well as contributing to sustainable development in the UK.

We hope this strategy will...

- speak on behalf of the people of Leicester, setting-out their needs and priorities;
- help co-ordinate the actions of the council, the police, the PCT and numerous other public, private, voluntary and community organisations across the city;
- assist these organisations to focus and shape their activities to enable them to meet the needs and aspirations of the people of Leicester; and
- contribute to sustainable development locally, regionally, nationally and globally.

One Leicester is an ambitious document, based on three key themes:

- We want the people of Leicester to become more confident – in themselves, their communities and their city.
- We want there to be greater prosperity in Leicester, so everyone can reach their potential, no-one is trapped by poverty and people are more active and healthy.

- And we want Leicester to be a truly beautiful place, with less traffic, clean and tidy streets, excellent green spaces and attractive buildings.

To achieve all of this will take time – we reckon around 25 years. That’s a long journey – a journey that needs all of the city’s statutory agencies to work together, backed by support from the voluntary and private sectors.

One Leicester is a vision for a better Leicester.

If we are to improve the city for everyone, we know we must take action on the concerns that most worry our citizens, while addressing the main challenge that faces all our people today and in the future – damage to our environment.

We are endorsing the view of the world’s most respected scientists and the world’s leaders of governments – we must take action against environmental damage now. This document considers what action is needed by us to make Leicester a genuinely sustainable city in the next 25 years. This means that our city has to become able to “meet the needs of the present without compromising the ability of future generations to meet their needs.”

One Leicester is supported by some fundamental values.

Only by tackling inequality, delivering high quality services, focusing on the people we serve, joining-up the activities of various agencies and working in ways that are sustainable will we make progress towards our ultimate goal.

Above all, *One Leicester* is about people.

We want the people of Leicester to feel confident about themselves, their neighbourhoods, their city and their future. This strategy describes an ambitious, progressive and prosperous city, where everyone has the opportunity to meet their potential, regardless of their age, disability, gender, race, religion or sexual orientation.

We want to create a beautiful city with confident people and a new prosperity – a great place to live. But also somewhere that does not place a burden on the planet that we will come to regret in future years.

Today’s Leicester

What follows is not a comprehensive picture of Leicester in 2008, but we believe it highlights the key challenges facing the city, the main opportunities and strengths that we can build on and the major changes that will affect the city over the next 25 years.

People

There is much that is positive in Leicester’s people – they are a real asset to the city. Leicester has a strong voluntary and community sector – showing that people feel they can, and will, get involved in caring for others. We estimate that almost a third of Leicester people take part in voluntary activities.

Those who know Leicester describe it as a friendly place where people get on well together.

We have one of the most diverse communities in the country, bringing to the city a wealth of cultural festivals and places of worship. We have over 240 faith groups from at least 14 different religions. Leicester is a place where multiculturalism works and we all benefit from the diversity of our community. We welcome new communities and make people feel at home. And we are better placed than many cities to benefit economically and culturally from increased migration to the city in the future. People who know Leicester well see it as, potentially, a cultural centre of excellence.

Leicester has a young population: nearly half the population is under 30 years old. This creates great opportunities for

employment growth in the city, as employers elsewhere struggle to find new sources of labour. And, although national demographic trends show an aging population, in Leicester the elderly population is currently falling as more of the city's older people move out into the county. However, this isn't likely to continue and numbers of over 85s are set to increase significantly. We also anticipate growing numbers of people with disabilities.

Leicester is already a place where people matter, but we need to do much more if we are to increase the confidence of Leicester people.

Sadly, Leicester has a reputation for running itself down and having low expectations. It is a city that 'punches below its weight' both regionally and nationally, with a reputation as a place where not much happens. This needs to change if we are to attract the attention – and investment – we need to improve the prosperity of the city and its people.

Leicester has slightly above average rates of crime and anti-social behaviour and, disappointingly, too many people say they do not feel safe in the city centre at night.

The quality and affordability of housing in the city does not meet the needs of the people.

Leicester faces further challenges and uncertainty both from the trend of increased migration from other countries and because some recent arrivals from Eastern Europe may return.

However, the success of community regeneration projects, such as the New Deal in Braunstone demonstrates that we can achieve real, lasting change and improve people's lives.

Prosperity

Leicester has attracted over £4 billion of investment in recent years and is certainly shaking off its image as a place where nothing much changes.

Major new investments include:

- the new Highcross Leicester shopping centre – brought about through a massive extension of the Shires
- Curve – the city's new performing arts centre
- the new digital media centre – a creative hub for new technology that builds on the success of Phoenix Arts
- our Building Schools for the Future programme – a £230m investment project to rebuild and upgrade all of Leicester's secondary schools
- a new business quarter being developed around the rail station which will take advantage of the city's new links with Europe
- major developments along Leicester's waterside – Leicester's hidden asset
- the National Space Centre
- new health centres across the city
- huge expansion schemes at both our universities.

These investments are all starting to make an impact.

Over the last 25 years the city has suffered badly from global economic trends – perhaps not as badly as some industrial cities, but neither have we found the new prosperity of other UK cities.

We have nearly double the national average of people claiming benefits and nearly a quarter of our workforce are without formal qualifications. A third of businesses in the city

report skills shortages and a staggering two thirds of residents in the city have difficulty reading and writing English. Average household incomes in Leicester are 20% below the national average and we have higher than average long-term unemployment.

One factor in Leicester's economic decline has been the continued loss of economically successful people from the city, either to the county or elsewhere. Despite having two universities in the city, we retain fewer graduates than other cities of our size.

Two major issues that we must tackle are the persistently poor levels of educational attainment in our schools and the high levels of inequality in life expectancy and health – both within the city and when compared to many other parts of the country. People in Leicester live, on average, two years less than in the rest of the country and, shamefully, that figure is much worse in some disadvantaged parts of the city. Poor health, particularly in poorer communities in the city, is mainly driven by social and economic disadvantage and is worsened by lifestyle factors such as smoking, poor diet and lack of physical activity.

There are still too many people in Leicester who are disadvantaged, without the opportunity to achieve their potential. In the immediate future there are likely to be increased pressures on public services, with less money available in real terms. We believe economic growth will be slower in the coming years than it has been in the last decade. We must also be willing and prepared to compete in an increasingly global marketplace.

We are starting to change the economic outlook and image of Leicester, but we still have a long way to go to bring new prosperity to the city.

Place

Leicester has an excellent record on environmental issues. We are Britain's first environment city. Leicester City Council was the first to comply with the European environmental management system, EMAS and won the first 'beacon' award for environmental quality. Leicester became the first European sustainable city and De Montfort University's Institute for Energy and Sustainable Development has an international reputation for its work on energy in buildings.

However, we produce waste and use energy at a rate beyond the capacity of the planet to cope. In sustainability league tables, we find ourselves below other cities in the region. The combined impacts of climate change and rising energy prices mean that we must reduce our 'carbon footprint' and use precious resources much more carefully. We are already doing much to improve our energy efficiency, but we need to increase the scale of our activities if we are to become a truly environmentally sustainable city.

Leicester is not often described as a beautiful place. The city is seen as gloomy and grey with the 'concrete necktie' of the ring road turning the city into a disparate jumble of disconnected parts. Fly tipping and litter spoil some of our open spaces and less than a third of residents are satisfied with the cleanliness of our streets. Leicester's roads are congested at peak times and the public transport system is both inadequate and insufficiently connected.

Yet we have many fine examples of green spaces – and people want more. Those who know Leicester love New Walk, the pedestrian walk created over two hundred years ago. We need to create more tree-lined avenues, like New Walk, that are devoted to people rather than cars.

Whilst Leicester has many historical and beautiful buildings, there are sadly many buildings and open spaces in poor

condition. Leicester's market, once considered the largest open-air fruit and vegetable market in Europe, needs to be brought back to life as a central feature of the city.

Leicester needs to be reinvigorated with new buildings – buildings that are attractive and use the highest possible design quality. There must be no return to previous ugly redevelopments that scarred the city and damaged much of its Victorian heritage.

We are off to a flying start in transforming Leicester – the new Curve performing arts centre and the huge new Highcross Leicester shopping centre bring added colour and quality to the city centre and recent improvements to the main city centre thoroughfares make getting around on foot much easier and more enjoyable.

But there is a great deal more to do if we want to make Leicester a really beautiful and green place.

Transforming Leicester

We cannot change Leicester overnight – we simply don't have the resources to tackle every challenge we face, or to implement all of the great ideas that people have suggested. So we need to bring about these huge changes one step at a time, making properly informed choices about where we focus our attention and resources.

At times this will mean taking some tough decisions about the activities that can bring about the biggest and most lasting change. All this has to be done whilst we maintain the wide range of services and activities that make Leicester tick.

So we need to set out our values and priorities for action, including the major transformational projects that will achieve a transformation in Leicester.

Our values

We believe these six values will help us make the difficult choices about where to put our resources and which projects to support.

Driving out inequalities

We will prioritise those people most in need and those activities that drive out inequalities between communities and individuals. Rather than just addressing the symptoms, we will prioritise the preventative activities that eliminate the root causes of inequality. We will tackle poverty and the causes of poverty in the city.

Delivering quality services

We will focus on those activities that improve the quality of public services and other aspects of public life that affect the people of Leicester. We will challenge the way things are done so we can deliver better value for money and more effective and efficient services for the people of Leicester.

Delivering outcomes

We will concentrate on those activities that deliver the right results for the people of Leicester – the things that will make a real and lasting difference to people's lives.

Having a customer focus

We will prioritise activities that help us to respond better to the diverse needs and concerns of different communities across the city. We will involve the people that use our services in how they are designed and deliver our services in ways that suit the people who depend on them. We will prioritise activities that make our services accessible to all citizens – regardless of their circumstances. This will usually mean delivering services to people in their own neighbourhoods.

Joining-up what we do

We will ensure that the activities of all of the main agencies in the city are well co-ordinated, working to a common strategy and agenda. This will help us to work together more effectively for the benefit of the people of Leicester. At our best, the sum of our achievements will be greater than the parts.

Delivering sustainably

We will prioritise those activities that take into account the social, economic and environmental needs of the people of Leicester and that do not compromise the needs of future generations.

Priorities for Action

We believe there are seven levers for change that will make Leicester a truly sustainable city and improve the quality of life for our citizens.

Investing in our children

If we are to drive out inequality, we need to start by tackling the current inequality of life chances faced by our children. We need to give our children the best possible start in life.

This means not only making sure the education our children receive is second to none, but also not condemning children to poverty by accident of birth. All of our children should receive the particular support they need to prosper.

We are committed to creating a culture of high expectation and aspiration amongst young people in the city – safeguarding those who are vulnerable and ensuring that children who are disadvantaged through disability or

circumstance are given extra support to enable them to realise their potential.

Planning for people not cars

We want to make Leicester a city for people and families, rather than a city for cars. Over the next 25 years we will use the planning system and investment to transform Leicester into a city of attractive buildings, leafy walkways, cycleways and pleasant, green open spaces. This will not only change the feel of the city but, by getting people out of their cars, will create a friendlier, safer feeling and a healthier city. We want to make it easy to get from any part of the city to any other part of the city without using a car. Pivotal to achieving this is making sure that, when any plans are considered, pedestrians and cyclists are considered first.

Reducing our carbon footprint

We want Leicester to play its part in tackling global warming by having the lowest 'carbon footprint' of any major city in Britain. Global warming is a major issue facing the world and we can take a lead in tackling its effects.

We have world-class expertise in the technology of renewable energy and energy efficiency in the city. By building on our track record, not only we can make a major contribution, but also position Leicester as a progressive city that is looking to the future. In practice, this means committing ourselves to cutting carbon emissions by 50% relative to 1990 levels within the life of *One Leicester*.

Creating safer and stronger communities

The challenges we face as a city cannot be solved without the active involvement, participation and enthusiasm of the people of Leicester. Whilst we are committed to providing the support and services that people want, and to giving power to communities to improve their own neighbourhoods, we also

need to release the energy and enthusiasm of local people to enhance their own quality of life.

We recognise that there are many vulnerable people who need a high level of support and are dependent on public services for their care. And we recognise that some things – like tackling crime and anti-social behaviour in neighbourhoods – need the city's public services to take an active lead. But we want to end a culture where whole communities become dependent on public services.

Instead we want people to take more responsibility for where they live and to be able to influence the decisions taken on their behalf. We want our citizens to recognise their interdependence and how working together for the good of the community can produce results. Community engagement has the potential not only to release energy and talent, but also to strengthen communities and improve people's sense of safety, belonging and pride in their neighbourhood. This approach is central to our strategy for reducing the inequalities that exist in the city.

Improving health and happiness

We know that Leicester must face up to some difficult issues if its people are to live longer, healthier and happier lives. The general health of people in Leicester is not improving as quickly as in the rest of the country and, whilst life expectancy is increasing, it's not increasing as fast as elsewhere.

This means that people in Leicester can currently expect to live, on average, two years less than in the rest of the country. This gap in life expectancy is widening over time and is even worse for the city's poorer communities – an inequality we need to address.

But our approach is not simply about treating the symptoms of physical illness. To make a real difference we must tackle the root causes of physical and mental illness, which are often driven by underlying social and economic disadvantage – for example, unemployment, low skill levels, poor housing or low household income.

And our approach is not limited simply to issues of health. Older and vulnerable people need our special support if they are to live fuller, more independent lives within the community.

These are the areas we need to address if we are to give people the chance to live longer, healthier and happier lives.

One Leicester will help to improve the physical and mental health and happiness of local people by providing the support and services they need to maintain and improve their health and by giving power to individuals and communities to improve their own wellbeing. The inequalities in health between different groups – especially vulnerable people and marginalised, hard-to-reach groups – will get particular support.

By creating *One Healthy Leicester* we will ensure everyone has the ability and opportunity to actively participate in the life of the city.

Talking up Leicester

Leicester has an unfortunate reputation for talking itself down. Yet we have a lot to be proud of in Leicester and we want the people of Leicester to take greater pride in their city.

We also want people who don't know Leicester very well to see

it as the progressive, confident, cohesive and vibrant city that it is. So we will create a strong regional and national identity for Leicester and communicate our successes to as wide an audience as possible, which we hope will also help to inspire the people who live here to become greater champions of the city.

Investing in skills and enterprise

The economy of the city underpins so much of what we do.

Whilst there is huge public spending in the city, more than three quarters of the city's economy depends on private business. We recognise that poverty is the root cause of many of the difficulties facing people in the city and by improving the city's economy we can help lift more people out of poverty.

We are committed to developing Leicester's economy by investing in skills and enterprise and by attracting more businesses and investment to the city. We will also support the expansion of local businesses of all sizes, so they can grow stronger and increase employment opportunities for Leicester of people, while retaining more of the generated wealth locally.

This is where we want to focus extra resources over the coming years. These are not the only areas we will work on – it is not a comprehensive list of every important service or activity; there are hundreds of services where we need to maintain our current standards. Our priorities for action represent the areas where we need to do significantly more than we are doing already. These are the areas where we need to make breakthroughs if we are to have any reasonable chance of realising the vision. However, these are not necessarily priorities for the whole of the next 25 years. Some will be delivered well within that timeframe, allowing us to identify new priorities for action as we make progress.

Improvement Targets

The template on the following pages sets out the indicators, baseline data and targets that make up our Local Area Agreement for 2008 to 2011. These indicators have been selected on the basis that they will provide the best drivers for improvement against the priorities for action in *One Leicester* as well as reflecting central government priorities.

The targets set in this agreement will undoubtedly prove challenging to meet, but do go to set the level of improvement we believe will be needed if we are to deliver our vision for Leicester in 25 years time.

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets. (WNF Reward weighted targets shown with a**)			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
			08/09	09/10	10/11	
Investing in our children	NI 50 * Emotional health of children (Placeholder)	64.3% (08/09)	N/A (Placeholder)	66.4%*	69.2%*	Leicester City Council*
	NI 54 * Services for disabled children (Placeholder)	Available May 2009 at the earliest	N/A (Placeholder)	+3 % points from baseline*	+6 % points from baseline*	Leicester City Council*
	NI 56 * Obesity among primary school age children in Year 6	19.6 % % of children in year 6 with height and weight recorded who are obese	21.5%*	21%*	19.6%*	NHS Leicester City* Leicester City Council
	NI 59 * Initial assessments for children's social care carried out within 7 working days of referral	62% (2007/8)	63%*	70%*	77.5%*	Leicester City Council*

Investing in our children	NI 65 * Children becoming the subject of a Child Protection Plan for a second or subsequent time	15.8% 2007/8	11%*	Between 10% and 15% *(optimum range)	Between 10% and 15%* (optimum range)	Leicester City Council*
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Statutory Education and Early Years Targets						
Investing in our children	NI 72 * Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy	31.7%	40% (summer 09)	X	X	Leicester City Council
	NI 73 * Achievement at level 4 or above in both English and Maths at Key Stage 2	62%	76% (summer 09)	X	X	Leicester City Council
	NI 74 * Achievement at level 5 or above in both English and Maths at Key Stage 3 (Threshold)	59%	69% (summer 09)	Dropped from National Indicator Set		Leicester City Council
	NI 75 * Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold)	36.4%	48% (summer 09)	X	X	Leicester City Council

Investing in our children	NI 83 * Achievement at level 5 or above in Science at Key Stage 3	64%	71% (summer 09)	Dropped from National Indicator Set		Leicester City Council
	NI 87 * Secondary school persistent absence rate	7.36%	6% (school year 08/09)	X	X	Leicester City Council
	NI 92 * Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest	40.6%	34% (summer 09)	X	X	Leicester City Council
	NI 93 * Progression by 2 levels in English between Key Stage 1 and Key Stage 2	83.6%	96% (summer 09)	X	X	Leicester City Council
	NI 94 * Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2	73.7%	91% (summer 09)	X	X	Leicester City Council
	NI 95 * Progression by 2 levels in English between Key Stage 2 and Key Stage 3	25%	36% (summer 09)	Dropped from National Indicator Set		Leicester City Council
	NI 96 * Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3	54%	64% (summer 09)	Dropped from National Indicator Set		Leicester City Council

Investing in our children	NI 97 * Progression by 2 levels in English between Key Stage 3 and Key Stage 4	53.7%	62% (summer 09)	Dropped from National Indicator Set		Leicester City Council
	NI 98 * Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4	24.2%	33% (summer 09)	Dropped from National Indicator Set		Leicester City Council
	NI 99 * Children in care reaching level 4 in English at Key Stage 2	5 out of 14	10 of the estimated 23 (summer 09)	X	X	Leicester City Council
	NI 100 * Children in care reaching level 4 in Maths at Key Stage 2	5 out of 14	12 of the estimated 23 (summer 09)	X	X	Leicester City Council
	NI 101 * Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)	1 out of 36	6 of the estimated 22 (summer 09)	X	X	Leicester City Council

Investing in our children	NI 110 * Young people's participation in positive activities (Placeholder)	66.9% (08/09)	N/A (Placeholder)	70.4%*	74.1%*	Leicester City Council* Connexions Leicester Shire
	NI 112 * Under 18 conception rate	61.2 (2006)	45.1* (30% reduction from 1998 figures)	37.1* (43% reduction from 1998 figures)	29.1* (55% reduction from 1998 figures)	NHS Leicester City Leicester City Council*

	NI 117 * 16 to 18 year olds who are not in education, training or employment (NEET)	8.9% Nov 07-Jan 08 average	8.4%**	8.1%**	7.7%**	Connexions Leicester Shire*
	NI 118* Take up of childcare by low income working families	12%	14%	16%	18%	Leicester City Council*
Planning for people rather than cars	NI 154 * Net additional homes provided	1,100 (2003/4 – 2006/7)	940*	470*	940*	Leicester City Council* East Midlands Development Agency Homes and Communities Agency
	NI 167 * Congestion – average person journey time per mile during the morning peak	4.6 minutes per person mile (2004/5)	4.82*	4.87*	4.89*	Leicester City Council*
	NI 175 * Access to services and facilities by public transport, walking and cycling	79.1% (2007/8)	79.4%*	MEASURE WITHDRAWN FROM LAA		Leicester City Council*

Reducing our carbon footprint	NI 186 * Per capita CO2 emissions in the LA area	6.9 tonnes per capita (1,985,640 tonnes total emissions) (Defra 2005) (Based on population estimate of 286,300)	6.7 tonnes per capita* (3.9% reduction from baseline - 1,908,200 tonnes total emissions)	6.4 tonnes per capita* (7.7% reduction from baseline - 1,832,746 tonnes total emissions)	6.1 tonnes per capita* (11.4% reduction from baseline - 1,759,277 tonnes total emissions)	Leicester City Council* (Through the city's Climate Change Programme Board)
	NI 188* Planning to adapt to climate change	Level 2 (June 2008)	Level 2	Level 4	Level 4 (review and update)	Leicester City Council*
	NI 193 * Municipal waste land filled	66% 2006/7	56%*	54%*	52%*	Leicester City Council*
Creating safer and stronger communities	NI 1* % of people who believe people from different backgrounds get on well together in their local area (Placeholder)	76.2% (Place Survey 2008/9)	N/A (Placeholder)	N/A	80%*	Leicester City Council*
	NI 5* Overall/general satisfaction with local area (Placeholder)	71.7% (Place Survey 2008/9)	N/A (Placeholder)	N/A	80%*	Leicester City Council* Leicestershire Constabulary

Creating safer and stronger communities	NI 16* Serious acquisitive crime rate	28.1 offences per 1,000 population (2007/8)	27.3* (3% reduction from baseline)	26.5* (6% reduction from baseline)	25.6* (9% reduction from baseline)	Leicestershire Constabulary* All the other statutory CDRP responsible authorities
	NI 18* Adult re-offending rates for those under probation supervision (Placeholder)	0% (predicted re-offending based on 2007/8 cohort is 8.7%)	N/A (Placeholder)	N/A	-7.97%* (reduction against predicted re-offending rate for cohort)	Leicestershire & Rutland Probation Area*
	NI 19* Rate of proven re-offending by young offenders (Placeholder)	235 (offences per 100 offenders within 12 months) (2005/6)	N/A (Placeholder)	219* (offences per 100 offenders within 12 months – 6.7% reduction against baseline)	212* (offences per 100 offenders within 12 months – 9.8% reduction against baseline)	Leicester City Youth Offending Service* All the other statutory CDRP responsible authorities
	NI 20* Assault with injury crime rate	14.4 offences per 1,000 population (2007/8)	13.9* (3% reduction from baseline)	12.3* (3% reduction from 2008/9 baseline, predicted as 12.7)	11.9* (6% reduction from 2008/9 baseline, predicted as 12.7)	Leicestershire Constabulary* All the other statutory CDRP responsible authorities

Creating safer and stronger communities	NI 27* Understanding of local concerns about anti-social behaviour and crime by the local council and police (Placeholder)	25.9% (Place Survey 2008/9)	N/A (Placeholder)	N/A	40%*	Leicester City Council / Leicestershire Constabulary All the other statutory CDRP responsible authorities
	NI 32 * Repeat incidents of domestic violence (Placeholder)	31% (midpoint of the average rate of repeat cases) MARAC 2008/9	N/A (Placeholder)	30%* (of repeat cases reviewed at MARAC, defined as repeat incidents to that victim within the 12 months period preceding the review)	27%* (of repeat cases reviewed at MARAC, defined as repeat incidents to that victim within the 12 months period preceding the review)	Leicestershire Constabulary* All the other statutory CDRP responsible authorities
	NI 35 * Building resilience to violent extremism	9/20 Mean baseline: 11/4 = 2.75 = 3	13/20 Mean target 13/4 = 3.25 = 3*	17/20 Mean target: 17/4 = 4.25 = 4*	20/20 Mean target: 20/4 = 5 = 5*	Leicester City Council* Youth Service Youth Offending Service The Race Equality Council Leicestershire Constabulary (and all the other statutory CDRP responsible Authorities) Leicester Council of Faiths Federation of Muslim Organisations (FMO) Islamic Foundation

Creating safer and stronger communities	NI 140 * Fair treatment by local services (Placeholder)	66.6% (Place Survey 2008/9)	N/A (Placeholder)	N/A	76.6%*	Leicester City Council* NHS Leicester City Leicestershire Constabulary
	NI 143* Offenders under probation supervision living in settled and suitable accommodation at the end of their order or licence	80.5%	70%	83%	85%	Leicestershire and Rutland Probation Area*
	Number of social rented affordable homes delivered (gross) <i>(Element of NI 155)</i>	113 (3 year rolling average 2005-8)	140 (actual for year = 156)	134 (actual for year = 101)	224 (actual for year = 415)	Leicester City Council* Registered Social Landlords
Improving Wellbeing and Health	NI 39 * Alcohol-harm related hospital admission rates(directly age-standardised rates per 100,000)	2233 (2006-07)	2776*	2970*	3118*	NHS Leicester City* (through Safer Leicester Partnership including all the other statutory CDRP responsible authorities)
	NI 40 * Drug users in effective treatment	1135 (2007/8 verified)	1192* Increase of 5% (from baseline)	1204* Increase of 1% (6% from baseline)	1216* Increase of 1% (7% from baseline)	Leicester Drug and Alcohol Action Team* All the other statutory CDRP responsible authorities
	NI 120 * All-age all cause mortality rate	Male: 1018 Female: 665 (1995-97) rate per 100k	M:801* F:552*	M:741* F:519*	M:692* F:501*	NHS Leicester City* Leicester City Council

Improving Wellbeing and Health	NI 125 * Achieving independence for older people through rehabilitation / intermediate care	78% (Estimated from outturns from ten DH pilot sites)	80%*	82%*	84%*	Leicester City Council*
	NI 126 * Early access for women to maternity services	80.3% (Q2 2008/9)	80.3%*	85%* (+ 4.7% points from baseline)	90%* (+ 9.7% points from baseline)	NHS Leicester City *
	NI 131 * Delayed transfers of care from hospitals	22.8 Weekly average census (April 2008 – January 2009)	11.9*	20.5*	19.4*	NHS Leicester City *
	NI 135 * Carers receiving needs assessment or review and a specific carer's service, or advice and information	22.% 2007/8	24%*	27%*	29%*	Leicester City Council*
	NI 142 * Number of vulnerable people who are supported to maintain independent living	97.4% (Q's 1 & 2 2007/8)	98%*	98.5%*	99%*	Leicester City Council*
Investing in skills and enterprise	NI 152 * Working age people on out of work benefits	16.7% (Nomis, February 2007)	16.3%**	15.8%**	17.6%**	Jobcentre Plus*

Investing in skills and enterprise	NI 153* Working age people claiming out of work benefits in the worst performing neighbourhoods	32.08%	31.4%	30.72%	34.57%	Jobcentre Plus *
	NI 163 * Working age population qualified to at least Level 2 or higher	55.9% (2006/7 Labour Force Survey)	57.65%** (+1.75% points from baseline)	59.65%** (+2% points from 2008/9)	61.9%** (+2.25% points from 2009/10)	Leicestershire LSC*
	NI 165* Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 4 or higher	21.6%	21.6%	22.1%	23.1%	Universities Learning and Skills Council Leicester City Council
	NI 172 * VAT registered businesses in the area showing employment growth (Placeholder)	105.6% (of regional average 2004/5 - 2006/7)	100%* (of regional average)	100%* (of regional average)	101%* (of regional average)	East Midlands Development Agency
	Locally defined indicator for employment land	INCLUDE IN MAA ONLY				

Improving service delivery	NI 179 * Value for money – total net value of on-going cash-releasing value for money gains that have impacted since the start of the 2008-9 financial year	£344.197m (Estimated LCC element of total partner baseline estimated at £803.590m)	£10.906m*	£21.812m*	£34.172m*	Leicester City Council* NHS Leicester City Leicestershire Constabulary Leicestershire Fire and Rescue Service
			(LCC savings contributing to total savings of £24.714m amongst partners) Equates to 3% of baseline	(LCC savings contributing to total savings of £49.427m amongst partners) Equates to 6% of baseline	(LCC savings contributing to total savings of £77.436m amongst partners) Equates to 9.4% of baseline	
<p>The true measure we are working to is the percentage saving, as the figure in £ depends upon service specific calculations of the baseline. Savings achieved by any partner organisation in excess of their target for 2005/06 to 2007/08 (cashable and non-cashable) will count towards the target for each year. The target will be monitored and reported only in aggregate for the whole LAA.</p>						